Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public Inspection

06/30, 20 17

Department of the Treasury Internal Revenue Service

A For the 2016 calendar year, or tax year beginning

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

07/01, **2016**, and ending

| _ | | | C Nam | ne of c | organization | | | | | | | | | | | D | Employer | r ide | ntificati | ion num | ber | | |
|---|------------------|-------------|---------|--------------|--------------------|---------------|-----------|------------------------|-----------|------------|----------------|---------|--------|-------------|-------------|-----------------------------|-------------------|--------|------------|------------------------|--------------|-----------------|--|
| В | Check if a | pplicable: | RH | ODE | ISLAND | SCHOO | L OF | DESI | GΝ | | | | | | | | 05-0 | 258 | 8956 | | | | |
| | Addre | | Doin | g busi | iness as | | | | | | | | | | | 1 | | | | | | | |
| | 7 | change | | | nd street (or F | P.O. box if I | mail is r | not delivere | d to stre | eet addr | ess) | | Roo | m/suit | te | E | Telephon | e nu | mber | | | | |
| | + | return | TW | o c | OLLEGE S | STREET | , | | | | | | | | | (401) 454-6766 | | | | | | | |
| \vdash | Final | return/ | | | vn, state or pr | | | nd ZIP or fo | oreian c | ostal co | de | | | | | | | | | | | | |
| | termir Amen | | | | DENCE, F | | • | | - 5 | | | | | | | ١ | Gross red | reints | s \$ | 384 | 601 | ,939. | |
| | returr Applic | n cation | | | d address of pr | | | ROSA: | NNF: | SOME | RSON | | | | | _ | (a) Is this | | | | Yes | X No | |
| _ | pendi | ing | | | OLLEGE S | | | | | | | | | | | | subordi | nates | ? | - | Yes | \vdash | |
| _ | Toy ov | empt sta | | | | | | | | | | 7/-\/4\ | | П | 507 | ן ה' | (b) Are all s | | | uaea? [(see instri | | No | |
| ÷ | | <u>'</u> | | | 501(c)(3) D.EDU | 501 | (c) (|) 🜓 (| insert r | 10.) | 4947 | '(a)(1) | or | ш | 527 | Ⅎ | | | | | | | |
| <u>, , , , , , , , , , , , , , , , , , , </u> | | | | | | Τ | | | | | | | | | | | (c) Group | | | | | | |
| | | | | | Corporation | Trust | t / | Association | 1 | Other | <u> </u> | | | L Yea | ar of forma | ation | : 1877 | M | State of | f legal d | omicile | RI | |
| P | art I | | mmar | • | | | | | | | | | | | | | | | | | | | |
| | 1 | | | | ne organizati | on's miss | sion or | most sigr | nifican | t activiti | es: | | | | | | | | | | | | |
| JC | | SEE | SCH. | EDUI | LE O. | | | | | | | | | | | | | | | | | | |
| Governance | | | | | | | | | | | | | | | | | | | | | | | |
| Ş. | 2 | | this b | - | | J | | | | • | | • | | | | | | | S. | | | | |
| | 3 | | | | members of | | | | | | | | | | | | | | 3 | | | 21. | |
| ς, α | 4 | | | | endent voting | | | | | | | | | | | | | | 4 | | | 20. | |
| itie | 5 | | | | ndividuals en | | | | | | | | | | | | | | 5 | | 3 | ,561. | |
| ctivities & | 6 | Total r | numbe | r of v | olunteers (es | timate if r | necess | ary) | | | | | | | | | | | 6 | | | 86. | |
| ĕ | 7a | Total (| unrelat | ed bu | usiness rever | ue from I | Part VI | II, column | (C), li | ne 12 | | | | | | | | | 7a | | 573 | ,837. | |
| | | | | | iness taxabl | | | | | | | | | | | | | | 7b | - | -105 | ,311. | |
| | | | | | | | | | | | | | | | | | Prior Yea | | | Cu | rrent \ | 'ear | |
| ø | 8 | Contri | bution | s and | I grants (Part | VIII, line | 1h) | | | | | | | | _ | | 7,179 | ,51 | 3. | 13 | ,094 | ,701. | |
| ž | 9 | | | | evenue (Part | | | | | | | | | | | 145 | 5,476, | ,97 | 5. | 150 | ,072 | ,765. | |
| Revenue | 10 | Invest | ment i | ncom | ie (Part VIII, | column (A | A), line | s 3, 4, and | d 7d) | • • • | | | • • | | • | | 424 | ,78 | 9. | 5 | ,600 | ,047. | |
| ď | 11 | | | | art VIII, colui | | | | | | | | | | | | 567 | , 93 | 8. | | 506 | ,437. | |
| | 12 | | | | dd lines 8 thi | | | | | | | | | | | 153 | 3,649, | , 21 | 5. | 169 | ,273 | ,950. | |
| | 13 | | | | ir amounts pa | | | | | | | | | | | 21 | 1,187, | ,97 | 2. | 21 | ,629 | ,358. | |
| | 14 | | | | r for member | | | | | | | | | | | | | | 0. | | | 0. | |
| " | 45 | | | | mpensation, | | | | | | | | | | | 81 | 1,848, | ,11 | 9. | 85 | , 344 | ,219. | |
| Expenses | 16a | | | | raising fees (| | | | | | | | | | | | | | 0. | | - | 0. | |
| ber | h | Total f | undrai | isina | expenses (Pa | art IX coli | umn (Γ | () (),o () line 25) | ۱ ا | 3 | ,989 | .085 | | | • | | | | | | | | |
| ш | 17 | | | | Part IX, colur | | | | | | | | | | _ | 54 | 4.255 | . 40 | 4. | 55 | .746 | ,695. | |
| | 18 | | | | dd lines 13- | | | | | | | | | | | 54,255,404. 157,291,495. | | | | | | ,272. | |
| | 19 | | | | enses. Subtr | | | | | | _ | | | | • — | | 3,642 | | | | | ,678. | |
| -Se | _ | IVEVEI | ue ies | s exp | enses. Subti | act iii le i | o mom | 111116 12 . | | | | | | | Begi | | g of Curr | | | | d of Ye | | |
| ets o | 20 | Total | naaata | /Dort | X, line 16) | | | | | | | | | | | | 9,276, | | | | | ,732. | |
| Net Assets or Fund Balances | 21 | | | • | art X, line 16) | | | | | | | • • • | • • | | | | 5,151, | | | | | ,573. | |
| nd/ | 22 | | | | d balances. | | | | | | | | | | • — | | $\frac{3}{4},125$ | | | | | ,159. | |
| | rt II | | natur | | | Subtracti | iiie z i | mom line | 20 | • • • | | | | • • • | | <i>5</i> / . | 1,125, | , 03 | ••• | 112 | , , , , , | ,137. | |
| | | | | | eclare that I ha | ava avami | inad this | c roturn in | cluding | . 2000 | nanvina | cohodi | uloc o | and ct | otomonto | and | to the he | oct of | f my kn | owloda | and h | oliof it is | |
| | | | | | claration of pre | | | | | | | | | | | | | 351 UI | i iliy Kii | iowieugi | anu L | ellei, it is | |
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| Sig | ın | | Signatu | ire of | officer | | | | | | | | | | | | Date | | | | | | |
| He | | | - | | | | | | | | G1.7T | | | · GE | c 3 DM | | Date | | | | | | |
| | . • | | | | ROULX | | | | | | SVE | , F.TI | NAN | CE | & ADM | ΤΝ | | | | | | | |
| | | | | <u> </u> | name and title | | Г | Dun : - : | | | | | - 1 - | 201- | | | 1 | | | TINI | | | |
| Paid | ŀ | | | | r's name | | | Preparer's | signat | () | - l a - | | | Date 05. | /06/2018 | 8 | Check | L_ | if PT | | | | |
| | parer | ERI | 1 C | JTUC | | | | | m | υ Va | uul | | | 00, | . 50, 2010 | | self-em | | | P013 | | 92 | |
| | Only | | name | | RICEWAT | | | | | | | | | | | Fi | rm's EIN | | | | | | |
| | , | Firm's | addres | s ▶ 1 | .01 SEAP | ORT BI | LVD. | , BOST | ON, | MA (| 2210 | | | | | Pł | none no. | 6 | 17-5 | 30-5 | 000 | | |
| May | the I | RS dis | cuss th | nis re | turn with the | preparer | showr | above? (| see in | structio | ns) | | | <u></u> | | | | | | | es/ | No | |
| For | Pape | rwork | Reduc | tion | Act Notice, s | see the se | eparate | e instructi | ons. | | | | | | | | | | | Fo | rm 99 | 0 (2016) | |

Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

Electronic filing (*e-file*). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile*, click on Charities & Non-Profits, and click on *e-file* for *Charities and Non-Profits*.

| Automatic | 6-Month Extension of Time. Only subr | nit original | (no copies needed). | | | | — |
|---|---|---|------------------------------|----------------------------|-------|-----------------------|---------|
| | ions required to file an income tax return oth | | | 0-C filers), partnerships. | RE | MICs. and tru | sts |
| - | orm 7004 to request an extension of time to | | • | | | | |
| | _ | | | Enter filer's identifyin | ıg nu | mber, see instru | ıctions |
| Type or | Name of exempt organization or other filer, see | instructions. | | Employer identification nu | ımbe | r (EIN) or | |
| print | | _ | | 05.005005 | _ | | |
| | RHODE ISLAND SCHOOL OF DESIGN | | | 05-025895 | 6 | | |
| File by the due date for | Number, street, and room or suite no. If a P.O. b | oox, see instru | ctions. | Social security number (S | SN) | | |
| filing your | TWO COLLEGE STREET | | | | | | |
| return. See instructions. | City, town or post office, state, and ZIP code. For | or a foreign ac | ldress, see instructions. | | | | |
| | PROVIDENCE, RI 02903 | | | | | | |
| Enter the R | eturn Code for the return that this applicatio | n is for (file | a separate application f | or each return) | | 0 | 1 |
| Application | 1 | Return | Application | | | Ret | urn |
| Is For | | Code | Is For | | | Co | de |
| Form 990 c | or Form 990-EZ | 01 | Form 990-T (corporate | tion) | | 0 | 7 |
| Form 990-E | | 02 | Form 1041-A | , | | 0 | |
| | (individual) | 03 | Form 4720 (other tha | ın individual) | | 0 | |
| Form 990-F | , | 04 | Form 5227 | , | | 1 | |
| | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 1 | |
| | (trust other than above) | 06 | Form 8870 | | | 1 | |
| If the orgIf this isfor the who | ne No. ► _401_454-6766 ganization does not have an office or place of for a Group Return, enter the organization's following the group, check this box | f business ir our digit Gro If it is for pa | oup Exemption Number | (GEN) | | | |
| | ne names and EINs of all members the exten | | 0-7/ | | | | |
| | est an automatic 6-month extension of time organization named above. The extension is calendar year 20 or tax year beginning07/ | s for the org | anization's return for: | | | | urn |
| 2 If the | tax year entered in line 1 is for less than 12 in Change in accounting period | | | | - | F | |
| | application is for Forms 990-BL, 990-PF, | 990-T, 472 | 0, or 6069, enter the | tentative tax, less any | | | |
| | fundable credits. See instructions. | | | • | За | \$ | 0. |
| | application is for Forms 990-PF, 990-7 | Γ, 4720, ο | r 6069, enter any re | efundable credits and | | | |
| | ated tax payments made. Include any prior ye | | | | 3b | \$ | 0. |
| | ce due. Subtract line 3b from line 3a. Include | | | | | · | |
| | ronic Federal Tax Payment System). See instr | | · | | 3с | \$ | 0. |
| | ou are going to make an electronic funds withdraw | | oit) with this Form 8868. se | ee Form 8453-EO and Forn | | | |
| instructions. | | , | , | | | - 1 - 7 - | - |
| | Act and Paperwork Reduction Act Notice, see ins | tructions. | | | Forr | n 8868 (Rev. 1 | 1-2017) |

RHODE ISLAND SCHOOL OF DESIGN 05-0258956 Form 990 (2016) Page 2 Part III **Statement of Program Service Accomplishments** Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?..... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 132,780,946. including grants of \$ 21,629,358.) (Revenue \$ EDUCATION - PROVIDE EDUCATIONAL SERVICES TO APPROXIMATELY 2,477 FULLTIME STUDENTS, 2,070 SUMMER 2016 STUDENTS AND 2,170 EXTENSION SCHOOL STUDENTS. 4b (Code:) (Expenses \$ 8,236,199. including grants of \$) (Revenue \$ MUSEUM - THE RISD MUSEUM EDUCATES AND INSPIRES STUDENTS AND THE PUBLIC THROUGH EXHIBITIONS, LECTURES, TOURS, WORKSHOPS AND PUBLICATIONS. **4c** (Code:) (Expenses \$ including grants of \$

4d Other program services (Describe in Schedule O.)
(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses ► 141,017,145.

JSA
6E1020 1.000

Form 990 (2016) Page **3**

| Part | V Checklist of Required Schedules | | | |
|------|---|------------|-----|----|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | | | |
| | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, | | | |
| | Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | | | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | | | |
| | complete Schedule D, Part III | 8 | X | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted | | 3.7 | |
| | endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. | 10 | X | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | 77 | |
| | complete Schedule D, Part VI | 11a | Х | |
| b | Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more | | v | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Х | |
| С | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | 44- | | Х |
| _ | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | 11c | | Λ_ |
| a | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets | 444 | | Х |
| _ | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11d 11e | Х | |
| | Did the organization report an amount for other habilities in Part X, line 25? If Yes, Complete Scredule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | 21 | |
| • | the organization's separate of consolidated financial statements for the tax year include a roomote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Х |
| 122 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| 124 | Schedule D, Parts XI and XII. | 12a | | Х |
| h | Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If</i> | | | |
| ~ | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional. | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | Х | |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | Х | |
| | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | | | |
| | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | X | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | | | |
| | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | | | |
| | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | | | |
| | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | | | |
| | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes," complete Schedule G, Part III | 19 | | Х |

Form 990 (2016)
Page 4

| Part | Checklist of Required Schedules (continued) | | | |
|------|--|-----|-----|----|
| | | | Yes | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Х |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Х | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25a | 24a | X | 37 |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | X |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | 0.4 | | Х |
| | to defease any tax-exempt bonds? | 24c | | X |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | 25a | | Х |
| h | transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | | |
| b | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | Х |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any | | | |
| | current or former officers, directors, trustees, key employees, highest compensated employees, or | | | |
| | disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | |
| | Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | |
| | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. | 28c | 37 | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | 20 | х | |
| 0.4 | conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | - 1 | |
| 31 | Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | 31 | | |
| 32 | complete Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Х | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | | |
| | or IV, and Part V, line 1 | 34 | Х | |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | Х | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | Х | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, | | | |
| | Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | | v | |
| | 19? Note. All Form 990 filers are required to complete Schedule O. | 38 | X | |

Form 990 (2016) Page **5**

Part V Statements Regarding Other IRS Filings and Tax Compliance 2,711 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0. b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable <u>1b</u> c Did the organization comply with backup withholding rules for reportable payments to vendors and Χ reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. . 2a Χ 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Χ 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? Χ **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ 6a organization solicit any contributions that were not tax deductible as charitable contributions? **b** If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ 7a **b** If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7с Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7h h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year?............ Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966?............... b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?..... 10 Section 501(c)(7) organizations. Enter: 10a a Initiation fees and capital contributions included on Part VIII, line 12 **b** Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. <u>10b</u> Section 501(c)(12) organizations. Enter: b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b Section 501(c)(29) qualified nonprofit health insurance issuers. 13a a Is the organization licensed to issue qualified health plans in more than one state?..... Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which Х 14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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RHODE ISLAND SCHOOL OF DESIGN 05-0258956 Form 990 (2016) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο 2.1 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 20 Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Χ 2 3 Did the organization delegate control over management duties customarily performed by or under the direct X 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . 4 X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Χ 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint Χ 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 8b Х Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at Х the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes 10a Χ b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Χ 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c Χ 13 13 X 14 14 Did the organization have a written document retention and destruction policy?........... Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a Χ Χ 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its

Section C. Disclosure

| 17 | List the states | with which a | conv of this | Form 990 is | required to be | filed ▶ ^{CA} |
|----|-----------------|--------------|--------------|-------------|----------------|-----------------------|
| | | | | | | |

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website Another's website X Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ►

THOMAS MATTOS, CONTROLLER 2 COLLEGE ST PROVIDENCE, RI 02903

State the name, address, and telephone number of the person who possesses the organization's books and records: ►

participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII............

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week (list any | box, | unles | s pe | more more | e than c is both tor/trust | an | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other |
|------------------------------|--|---------|-----------------------|---------|--------------|----------------------------------|--------|--|--|--|
| | hours for related organizations below dotted line) | 1 14 to | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1)MICHAEL SPALTER | 2.00 | | | | | | | | | |
| TRUSTEE/CHAIR OF BOARD | 0. | Х | | Х | | | | 0. | 0. | 0. |
| (2)MARGARET A. WILLIAMS | 2.00 | | | | | | | | | |
| TRUSTEE/VICE CHAIR OF BOARD | 0. | Х | | Х | | | | 0. | 0. | 0. |
| (3)LISA PEVAROFF-COHN | 2.00 | | | | | | | | | - |
| TRUSTEE/VICE CHAIR OF BOARD | 0. | Х | | Х | | | | 0. | 0. | 0. |
| (4)DAVID C. BARCLAY | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |
| (5)LOUIS BEAL | 2.00 | | | | | | | | | |
| LIFE TRUSTEE (UNTIL 9/18/16) | 0. | Х | | | | | | 0. | 0. | 0. |
| (6)JOHN BEUG | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |
| (7)ERICA DI BONA | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |
| (8)JOSEPH GEBBIA | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |
| (9)ROBERT W. GLASS | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | 0. |
| (10) RICHARD W. HAINING, SR. | 2.00 | | | | | | | | | |
| TRUSTEE | 1.00 | Х | | | | | | 0. | 0. | 0. |
| (11)JON KAMEN | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | 0. |
| (12)MARY LOVEJOY | 2.00 | | | | | | | | | _ |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |
| (13) STEPHEN A. METCALF | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | 0. |
| (14)NICOLE J. MILLER | 2.00 | | | | | | | | | |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | 0. |

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Form 990 (2016) Page **8**

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | |
|---|---|--------|-------|----------------------|------|--------------------------------------|----------|---|--|---------------------------------|---|
| (A) Name and title | (B) Average hours per week (list any hours for related organizations below dotted line) | box, | unles | Pos heck ss pe | rson | e that tor/trust Highest compensated | an | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | am com fro orga and | (F) stimated nount of other pensation om the anization d related anizations |
| 15) STEVEN PERELMAN | 2.00 | | | | | | | | | | |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | | 0. |
| 16) AMITA CHATTERJEE | 2.00 | | | | | | | | | | |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | | 0. |
| 17) KAREN HAMMOND | 2.00 | | | | | | | | _ | | |
| TRUSTEE | 1.00 | X | | | | | | 0. | 0. | | 0. |
| 18) ROSANNE SOMERSON | 50.00 | | | | | | | | | | |
| PRESIDENT | 1.00 | X | | Х | | | | 485,800. | 0. | | 69,008. |
| 19) J SCOTT BURNS | 2.00 | | | | | | | | | | 0 |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | | 0. |
| 20) KIM GASSETT-SCHILLER | 2.00 | | | | | | | | | | 0 |
| TRUSTEE | 0. | Х | | | | | | 0. | 0. | | 0. |
| 21) ROLAND V. STURM | 2.00 | , | | | | | | | | | 0 |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | | 0. |
| 22) WILLIAM SCHWEIZER | 2.00 | , | | | | | | | | | 0 |
| TRUSTEE | 0. | X | | | | | | 0. | 0. | | 0. |
| 23) JEAN C EDDY | 50.00 | | | 3.7 | | | | 207 065 | | | 40 004 |
| ENROLLMENT SERVICES (UNT 9/30) | | | | Х | | | | 327,865. | 0. | | 48,084. |
| 24) SAMUEL B. SOLOMON CFO | 50.00 | | | Х | | | | 240 722 | 0. | | FO 0F0 |
| 25) RICHARD MICKOOL | 50.00 | | | Λ | | | | 249,733. | 0. | | 50,959. |
| CHIEF INFORMATION OFFICER | 0. | - | | Х | | | | 201,438. | 0. | | 20,337. |
| | | | | | | | | 201,438. | 0. | | 0. |
| 1b Sub-total | | | | | | | | 2,922,467. | 0. | 1 | 99,081. |
| c Total from continuation sheets to Part VII, S | • | | | | | | | 2,922,467. | 0. | | 99,081. |
| d Total (add lines 1b and 1c) | | | | | | | <u> </u> | | | | 77,001. |
| 2 Total number of individuals (including but not reportable compensation from the organization) | | 108 | | u a | OOV | e) who |) IE | eceived more than | \$100,000 01 | | |
| | | | | | | | | | | | Yes No |
| 3 Did the organization list any former office | er, directo | r, or | tru | ıste | e, | key e | emp | oloyee, or highes | t compensated | | |
| employee on line 1a? If "Yes," complete Sched | ule J for suc | ch ind | livid | ual | | | | | | 3 | X |
| 4 For any individual listed on line 1a, is the | sum of rep | ortab | le d | com | per | satior | n ai | nd other compens | sation from the | | |
| organization and related organizations gr | | | | | | | | | | | v |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| ATTACHMENT 1 | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 25

Form 990 (2016) Page **8**

| Part VII Section A. Officers, Directors, Tr | ustees, Ke | y Em | plo | yee | es, | and F | ligl | hest Compensat | ed Employees (d | ontinu | ied) | |
|---|--|-----------------------------------|-----------------------|-------------------------------|----------------|---------------------------------|-------------|--|--|--------|---|---------|
| (A) Name and title | (B) Average hours per week (list any hours for related | box, office | unles r and | Pos neck ss pe d a d | rson lirect | e than o is both or/trust | an ee) | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations (W-2/1099-MISC) | cor | (F) Estimated mount of other mpensation the | ion |
| | organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | (W-2/1099-MISC) | ar | ganizatio nd relateo ganization | d |
| 26) PRADEEP SHARMA PROVOST | 50.00 | | | | Х | | | 299,395. | 0. | | 47,4 | 142 |
| 27) JOHN W. SMITH | 50.00 | | | | Λ | | | 2,5,3,3. | 0. | | I/, I | 172. |
| MUSEUM DIRECTOR | 0. | | | | Х | | | 268,624. | 0. | | 38,2 | 245. |
| 28) STEVEN J. MCDONALD GENERAL COUNSEL | 50.00 | | | | | v | | 220 776 | 0 | | <i>1</i> 7 c | - 11 |
| 29) CANDACE BAER | 50.00 | | | | | Х | | 228,776. | 0. | | 47,5 |)44. |
| VP HUMAN RESOURCES | 0. | | | | | х | | 203,803. | 0. | | 49,5 | 500. |
| 30) ANAIS A. MISSAKIAN | 50.00 | | | | | | | | | | | |
| DEPT. HEAD/ PROFESSOR | 0. | | | | | Х | | 196,939. | 0. | | 48,2 | 290. |
| 31) WILLIAM KRAMER | 50.00 | | | | | | | | _ | | | |
| VP INSTITUTIONAL ENGAGEMENT | 0. | | | | | X | | 279,200. | 0. | | 34,8 | 300. |
| 32) MARIA ALESSANDRA L. HERMANO VP OF INTEGRATED PLANNING | 50.00 | | | | | Х | | 180,894. | 0. | | 44,8 | 372. |
| | | | | | | | | | | | | |
| 1b Sub-total | | | | | | | _ | | | | | |
| c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) | _ | | | · · · | | | > | | | | | |
| Total number of individuals (including but not reportable compensation from the organization) | limited to t | | liste | d al | bove | e) who | re | ceived more than | \$100,000 of | | | |
| 3 Did the organization list any former officemployee on line 1a? If "Yes," complete Scheoo | | | | | | | | | | 3 | Yes | No X |
| 4 For any individual listed on line 1a, is the organization and related organizations grandividual | eater than | \$15 | 0,0 | 00? | . If | "Yes | ," (| complete Schedu | le J for such | 4 | X | |
| 5 Did any person listed on line 1a receive or for services rendered to the organization? If "\" | accrue co | mpen | satio | on f | fron | n any | uni | related organization | on or individual | 5 | | Х |
| Section B. Independent Contractors | | | | | | | | | | | | |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|----------------------------|
| | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VIII Statement of Revenue

| | | Check if Schedule O contains a respon | nse or note to ar | ny line in this Part VI | 11 | | |
|--|--------|--|-------------------|---|--|---|--|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| nts nts | 1a | Federated campaigns 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | b | Membership dues | | | | | |
| s, C Am | С | Fundraising events1c | | | | | |
| Gift Ilar | d | Related organizations 1d | | | | | |
| JS, imi | e | Government grants (contributions) 1e | 2,135,392. | | | | |
| tio er S | f | All other contributions, gifts, grants, | | | | | |
| ibu | | and similar amounts not included above . 1f | 10,959,309. | | | | |
| ontr d O | g | Noncash contributions included in lines 1a-1f: \$ | 385,450. | | | | |
| | h | Total. Add lines 1a-1f | | 13,094,701. | | | |
| ne | | | Business Code | | | | |
| ven | 2a | TUITION/ROOM/BOARD | 900099 | 145,617,161. | 145,617,161. | | |
| Re | b | MUSEUM | 900099 | 629,781. | 629,781. | | |
| ice | C | BOOK/SUPPLY STORE | 451211 | 3,825,823. | | | 3,825,823. |
| è | d | | | | | | |
| E | | | | | | | |
| gra | e f | All other program service revenue | | | | | |
| Program Service Revenue | g | Total. Add lines 2a-2f | | 150,072,765. | | | |
| | 3 | Investment income (including divider | | | | | |
| | | and other similar amounts) | | 7,455,905. | | -12,915. | 7,468,820. |
| | 4 | Income from investment of tax-exempt bond | | 0. | | | |
| | 5 | Royalties | • | 0. | | | |
| | | (i) Real | (ii) Personal | | | | |
| | 6.0 | Groce repte | | | | | |
| | 6a | Gross rents | | | | | |
| | b | Rental income or (loss) | | | | | |
| | c d | Net rental income or (loss) | • | 0. | | | |
| | 7a | Gross amount from sales of (i) Securities | (ii) Other | | | | |
| | | assets other than inventory 213,472,131. | | | | | |
| | L . | Less: cost or other basis | | | | | |
| | b | 212 400 024 | 1,919,965. | | | | |
| | | and sales expenses | -1,919,965. | | | | |
| | C d | Gain or (loss) | | -1,855,858. | | 80,315. | -1,936,173. |
| | | • , , | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | ,. | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Revenue | 8a | Gross income from fundraising | | | | | |
|) S | | events (not including \$ | | | | | |
| S. | | of contributions reported on line 1c). | 0. | | | | |
| Other | h | See Part IV, line 18 a Less: direct expenses b | 0 | | | | |
| 0 | b C | Net income or (loss) from fundraising events | | 0. | | | |
| | 9a | Gross income from gaming activities. | | | | | |
| | эа | See Part IV, line 19 | 0. | | | | |
| | h | Less: direct expenses b | | | | | |
| | b C | Net income or (loss) from gaming activities | | 0. | | | |
| | | Gross sales of inventory, less | | | | | |
| | 10a | returns and allowances | 0. | | | | |
| | L | | | | | | |
| | b | Less: cost of goods sold b Net income or (loss) from sales of inventory | | 0. | | | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11a | RISD WORKS | 453220 | 393,835. | | 393,835. | |
| | | OUTSIDE CATERING | 722320 | 102,027. | | 102,027. | |
| | b | ALL OTHER REVENUE | 711120 | 10,575. | | 10,575. | |
| | C | All other revenue | | | | | |
| | d e | Total. Add lines 11a-11d | <u> </u> | 506,437. | | | |
| | 12 | Total revenue. See instructions. | | 169,273,950. | 146,246,942. | 573,837. | 9,358,470. |

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| | Check if Schedule O contains a response or note to any line in this Part IX | | | | | | | | | | |
|-----|---|-----------------------|------------------------------|-------------------------------------|--------------------------------|--|--|--|--|--|--|
| | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses | | | | | | |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | 0. | | | | | | | | | |
| | Grants and other assistance to domestic individuals. See Part IV, line 22 | 21,629,358. | 21,629,358. | | | | | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | 0. | | | | | | | | | |
| 4 | Benefits paid to or for members | 0. | | | | | | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 2,076,882. | 713,084. | 1,176,344. | 187,454. | | | | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0. | | | | | | | | | |
| 7 | Other salaries and wages | 64,886,275. | 58,925,491. | 4,184,568. | 1,776,216. | | | | | | |
| | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 4,299,079. | 3,753,154. | 401,360. | 144,565. | | | | | | |
| 9 | Other employee benefits | 9,409,626. | 8,214,730. | 878,478. | 316,418. | | | | | | |
| 10 | Payroll taxes | 4,672,357. | 4,079,030. | 436,209. | 157,118. | | | | | | |
| 11 | Fees for services (non-employees): | | | | | | | | | | |
| а | Management | 0. | | | | | | | | | |
| b | Legal | 234,160. | | 234,160. | | | | | | | |
| C | Accounting | 250,250. | | 250,250. | | | | | | | |
| d | Lobbying | 0. | | | | | | | | | |
| | Professional fundraising services. See Part IV, line 17. | 0. | | | | | | | | | |
| f | Investment management fees | 536,385. | | 536,385. | | | | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | 1 005 000 | 1 104 504 | 105 255 | F 012 | | | | | | |
| | (A) amount, list line 11g expenses on Schedule O.) | 1,297,892. | 1,104,704. | 187,375. | 5,813. | | | | | | |
| 12 | Advertising and promotion | 328,583. | 328,384. | 1 061 424 | 199. | | | | | | |
| 13 | Office expenses | 12,851,450. | 11,374,069. | 1,261,434. | 215,947. | | | | | | |
| 14 | Information technology | 6,514,238. | 5,750,282. | 544,558. | 219,398. | | | | | | |
| 15 | Royalties | 0. | 0 414 422 | 4 006 000 | | | | | | | |
| 16 | Occupancy | 6,691,213. | 2,414,433. | 4,276,780. | 002 012 | | | | | | |
| 17 | Travel | 3,125,511. | 2,850,424. | 51,174. | 223,913. | | | | | | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 0. | | | | | | | | | |
| 19 | Conferences, conventions, and meetings | 0. | 2 501 225 | 200 502 | 105 606 | | | | | | |
| 20 | Interest | 4,033,542. | 3,521,337. | 376,569. | 135,636. | | | | | | |
| 21 | Payments to affiliates | 0. | 0 170 606 | 001 662 | 252 504 | | | | | | |
| 22 | Depreciation, depletion, and amortization | 10,514,873. | 9,179,626. | 981,663. | 353,584. | | | | | | |
| 23 | Insurance | 805,323. | 805,323. | | | | | | | | |
| 24 | Other expenses. Itemize expenses not covered | | | | | | | | | | |
| | above (List miscellaneous expenses in line 24e. If | | | | | | | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | | | | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | 620 454 | 620 454 | | | | | | | | |
| _ | WORKS OF ART | 639,454. | 639,454. | 100 400 | 10/ / [0 | | | | | | |
| - | OTHER RENTAL EXPENSES | 1,294,403. | 989,470. | 120,483. 902,793. | 184,450. | | | | | | |
| _ | MAINTENANCE SERVICES | 1,864,158. | 961,365. 353,479. | 8,573. | 12 000 | | | | | | |
| _ | DUES AND MEMBERSHIPS | 4,390,218. | 3,429,948. | 904,886. | 12,990. 55,384. | | | | | | |
| | All other expenses | 162,720,272. | | 17,714,042. | | | | | | | |
| | Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | 162,720,272. | 141,017,145. | 17,714,042. | 3,989,085. | | | | | | |
| JSA | - , , , , , , , , , , , , , , , , , , , | 3. | | | F 000 (0040) | | | | | | |

JSA 6E1052 1.000

Form 990 (2016)

Part X Ba Page **11**

Balance Sheet

| | III | Dalatice Stieet | | | | | |
|---------------|----------|--|--------------|-------------------------|--------------------------|-----|---------------------------|
| | | Check if Schedule O contains a response of | r not | e to any line in this P | art X | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 25,453,324. | 1 | 25,750,961. |
| | 2 | Savings and temporary cash investments | 9,007,772. | 2 | 9,035,006. | | |
| | 3 | Pledges and grants receivable, net | 1,398,047. | 3 | 2,267,624. | | |
| | 4 | Accounts receivable, net | | | 3,439,291. | 4 | 3,464,782. |
| | 5 | Loans and other receivables from current and t | forme | r officers, directors, | | | |
| | | trustees, key employees, and highest co | ompei | nsated employees. | | | |
| | | Complete Part II of Schodule I | • | | 0. | 5 | 0. |
| | 6 | Loans and other receivables from other disqualified personal | | | | | |
| | | 4958(f)(1)), persons described in section 4958(c)(3)(B) | | | | | |
| | | and sponsoring organizations of section 501(c)(9) voluorganizations (see instructions). Complete Part II of Sche | Intary | employees beneficiary | 0. | 6 | 0. |
| ets | 7 | Notes and loans receivable, net | duic L | | 4,027,828. | 7 | 3,572,648. |
| Assets | 8 | Inventories for sale or use | | | 1,478,719. | 8 | 1,488,352. |
| ⋖ | 9 | Prepaid expenses and deferred charges | | | 1,211,619. | 9 | 860,876. |
| | _ | Land, buildings, and equipment: cost or | · · · | | _,, | , | |
| | 104 | | 10a | 390,113,934. | | | |
| | h | Less: accumulated depreciation | | | 201,986,160. | 100 | 203,208,752. |
| | 11 | | | | 132,090,413. | 11 | 146,831,174. |
| | 12 | Investments - publicly traded securities Investments - other securities. See Part IV, line 11 | | | 166,145,175. | | 177,586,259. |
| | 13 | Investments - other securities. See Part IV, line 11 | | | 0. | | 0. |
| | 14 | | | | 0. | | 0. |
| | 15 | Intangible assets | 23,038,145. | 15 | 25,343,298. | | |
| | 16 | Other assets. See Part IV, line 11 | | | 569,276,493. | 16 | 599,409,732. |
| | 17 | Total assets. Add lines 1 through 15 (must equal | | | 8,700,804. | 17 | 8,251,576. |
| | 18 | Accounts payable and accrued expenses | 0. | 18 | 0,231,370. | | |
| | 19 | Grants payable | 6,856,256. | 19 | 8,168,041. | | |
| | 20 | Deferred revenue | 158,253,907. | | 153,079,161. | | |
| | 21 | Tax-exempt bond liabilities Escrow or custodial account liability. Complete Pa | ort IV/ | of Schodulo D | 0. | _ | 0. |
| | 22 | Loans and other payables to current and for | | | 0. | 21 | 0. |
| Liabilities | 22 | trustees, key employees, highest compen | | | | | |
| ≣ | | disqualified persons. Complete Part II of Schedule | | | 0 | 22 | 0. |
| Ë | 22 | Secured mortgages and notes payable to unrelate | | | 0. | | 0. |
| | 23 24 | Unsecured notes and loans payable to unrelated | | | 0. | | 0. |
| | 25 | Other liabilities (including federal income tax, | | | 0. | 24 | 0. |
| | 25 | parties, and other liabilities not included on lines | | | | | |
| | | | | • | 21,340,470. | 25 | 16,995,795. |
| | 26 | of Schedule D | | | 195,151,437. | 26 | 186,494,573. |
| | 20 | Organizations that follow SFAS 117 (ASC 958), | | | 193713171371 | 20 | 100/151/3/3. |
| Fund Balances | | complete lines 27 through 29, and lines 33 and | 34. | There P and | | | |
| au | 27 | Unrestricted net assets | | | 268,148,956. | 27 | 293,845,390. |
| Bal | 28 | Temporarily restricted net assets | | | 60,947,461. | 28 | 68,573,847. |
| pu | 29 | Permanently restricted net assets | | <u></u> | 45,028,639. | 29 | 50,495,922. |
| or Fu | | Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34. | , chec | k here and | | | |
| ts c | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| se | 31 | Paid-in or capital surplus, or land, building, or equ | iipmer | nt fund | | 31 | |
| Net Assets | 32 | Retained earnings, endowment, accumulated inco | | | | 32 | |
| Vet | 33 | | | | 374,125,056. | 33 | 412,915,159. |
| _ | 34 | Total liabilities and net assets/fund balances | | | 569,276,493. | 34 | 599,409,732. |
| | <u> </u> | | | | 1 /=- 3 / 2 3 3 . | J-7 | Form 990 (2016) |

Page **12** Form 990 (2016)

| Part | XI Reconciliation of Net Assets | | | | | |
|------|--|--------|------|------|------|------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | X |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 69,2 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 1 | 62,7 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 53,6 | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | 74,1 | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 29,5 | 61,8 | 358. |
| 6 | Donated services and use of facilities | 6 | | | | 0. |
| 7 | Investment expenses | 7 | | | | 0. |
| 8 | Prior period adjustments | 8 | | | | 0. |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | 2,6 | 74,5 | 67. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 33, column (B)) | 10 | 4 | 12,9 | 15,1 | .59. |
| Part | XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e | xplair | ı in | | | |
| | Schedule O. | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were com | piled | or | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audit | ed o | n a | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or | versi | ight | | | |
| | of the audit, review, or compilation of its financial statements and selection of an independent acc | ounta | nt? | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplair | n in | | | |
| | Schedule O. | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set | forth | n in | | | |
| | the Single Audit Act and OMB Circular A-133? | | | 3a | X | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | | the | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au | dits. | | 3b | Х | |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

| | | ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' | | , , . | | | J | Inspection |
|--------------|---------------|--|---|--|------------------------|-----------------------|---|----------------------------------|
| | | ne organization | | | | | Employer identi | |
| | | ISLAND SCHOOL OF D | | | | | 05-02589 | |
| Pa | | Reason for Public Cha | • | | | | , | S |
| | orga | anization is not a private fou | | · | _ | - | | |
| 1 | \sqsubseteq | A church, convention of chu | | | | | | |
| 2 | X | A school described in secti | | • | | | | |
| 3 | Щ | A hospital or a cooperative | • | = | | | | |
| 4 | | A medical research organiz | | conjunction with a hos | spital des | scribed in | ∩ section 170(b)(1)(A | (iii). Enter the |
| | | hospital's name, city, and st | | | | | | |
| 5 | | An organization operated to | | a college or universit | y owned | d or ope | erated by a governm | ental unit described in |
| | | section 170(b)(1)(A)(iv). (C | | | | | | |
| 6 | \square | A federal, state, or local go | _ | | | - | | |
| 7 | | An organization that norma | = | · · | ipport fro | om a go | vernmental unit or fr | om the general public |
| _ | | described in section 170(b) | | · · · · · · · · · · · · · · · · · · · | | | | |
| 8 | Щ | A community trust describe | - | | - | | | |
| 9 | | An agricultural research org | _ | | | - | - | |
| | | or university or a non-land- | grant college of ag | griculture (see instruct | ions). Ei | nter the | name, city, and state o | of the college or |
| | | university: | | | | | | |
| 10 | | An organization that norma receipts from activities rela support from gross investm acquired by the organizatio | ited to its exempt facent income and un | unctions - subject to on nrelated business tax | certain e able incc | xception me (les | is, and (2) no more that s section 511 tax) fron | an 331/3 % of its |
| 11 | | An organization organized | and operated exclu | usively to test for publi | c safety. | See sec | tion 509(a)(4). | |
| 12 | | An organization organized | and operated exclu | usively for the benefit | of, to pe | erform th | ne functions of, or to | carry out the purposes |
| | | of one or more publicly su | | | | | | |
| | | Check the box in lines 12a t | hrough 12d that d | escribes the type of s | upporting | g organiz | zation and complete I | ines 12e, 12f, and 12g |
| а | | Type I. A supporting orga | anization operated | , supervised, or contr | olled by | its supp | orted organization(s) | , typically by giving |
| | | the supported organization | on(s) the power to | regularly appoint or e | lect a ma | ajority of | f the directors or trusto | ees of the |
| | _ | _ supporting organization. ` | | | | | | |
| b | | ☐ Type II. A supporting org | • | | | | | |
| | | control or management of | | | the sam | e persor | ns that control or ma | nage the supported |
| | | organization(s). You must | = | | | | | |
| С | L | Type III functionally integ | | | | | | ally integrated with, |
| | | its supported organization | | | | | | mt = d = m = = -!= = (!= = /=) |
| d | _ | Type III non-functionally | | | | | | |
| | | that is not functionally into requirement (see instruct | | | - | | · · | iu an altentiveness |
| _ | Г | Check this box if the orga | | = | | | | II Type III |
| е | _ | functionally integrated, or | | | | | | п, туре п |
| f | En | ter the number of supported | | | | n garnzai | | |
| g | | ovide the following information | • | | | | | |
| _ | | ame of supported organization | (ii) EIN | (iii) Type of organization | (iv) Is the | organization | (v) Amount of monetary | (vi) Amount of |
| | | | | (described on lines 1-10 above (see instructions)) | | ur governing ment? | support (see instructions) | other support (see instructions) |
| | | | | above (see instructions)) | Yes | No | i i i structions) | matructions) |
| (A) | | | | | | | | |
| (^) | | | | | | | | |
| (B) | | | | | | | | |
| (C) | | | | | | | | |
| (C) | | | | | | | | |
| (D) | | | | | | | | |
| (E) | | | | | | | | |
| / | | | | | | | | |
| | | | | | | | i . | Í. |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2016

Total

Page 2 Schedule A (Form 990 or 990-EZ) 2016

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|--------|--|------------------------|------------------|----------------|------------------|-------------------------|----------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 8,423,113. | 9,550,572. | 12,894,987. | 7,161,271. | 13,094,701. | 51,124,644. |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | 0. |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | 0. |
| 4 | Total. Add lines 1 through 3 | 8,423,113. | 9,550,572. | 12,894,987. | 7,161,271. | 13,094,701. | 51,124,644. |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | | | | | | |
| _ | shown on line 11, column (f) | | | | | | 5,006,578. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 46,118,066. |
| | tion B. Total Support | (-) 0040 | (b) 0040 | (-) 0044 | (4) 0045 | (-) 0040 | (f) T-4-1 |
| _ | ndar year (or fiscal year beginning in) | (a) 2012 8,423,113. | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 13,094,701. | (f) Total |
| 7 8 | Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 4,731,876. | 6,722,679. | 6,688,470. | 7,134,008. | 7,455,905. | 32,732,938. |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | 263,231. | | 94,917. | 74,772. | | 432,920. |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 18,905. | 22,118. | | 19,142. | | 60,165. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 84,350,667. |
| 12 | Gross receipts from related activities, etc. (s | see instructions) | | | | 12 | 678,981,644. |
| 13 | First five years. If the Form 990 is f organization, check this box and stop here | | | | | | |
| Sec | tion C. Computation of Public Sup | | • | | | | F4 67 |
| 14 | Public support percentage for 2016 (li | | - | | | 14 | 54.67% |
| 15 | Public support percentage from 2015 | | | | | 15 | |
| 16a | 331/3% support test - 2016. If the o | - | | | | | |
| | this box and stop here. The organization | • | | • | | | |
| D | 331/3% support test - 2015. If the concept this box and stop here. The organization | | | | | | |
| 17a | 10%-facts-and-circumstances test - 2 | • | | | | | |
| 114 | 10% or more, and if the organization | _ | | | | | |
| | Part VI how the organization meets t | | | | | | |
| _ | organization | | | | | | . . ▶ □ |
| b | 10%-facts-and-circumstances test - 2 | • | | | | | |
| | 15 is 10% or more, and if the organization in Part VI how the organization supported organization. | on meets the " | facts-and-circum | stances" test. | The organization | on qualifies as a | - |
| 18 | Private foundation. If the organization | | | | | | · — |
| | instructions | | | | | | |

Schedule A (Form 990 or 990-EZ) 2016 Page 3

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | | | · · · · · · · · · · · · · · · · · · · | • | |
|-------|---|-----------------|-------------------|---|---------------------------------------|------------------|---------------------|
| | ndar year (or fiscal year beginning in) | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | . , | . , , | . , | . , | ., |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| _ | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| _ | · · · · | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid | | | | | | |
| | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| Sec | tion B. Total Support | | I | ı | I | I | - |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) 2016 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10 a | Gross income from interest, dividends, payments received on securities loans, | | | | | | |
| | rents, royalties and income from similar | | | | | | |
| | sources | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| 12 | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| . • | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | or the organiza | tion's first seco | nd third fourth | or fifth tax v | ear as a section | 501(c)(3) |
| | organization, check this box and stop here | · · | · | | • | | ` ` ` ` |
| Sec | tion C. Computation of Public Sup | | | | | | |
| 15 | Public support percentage for 2016 (line 8, | | | mn (f)) | | 15 | % |
| 16 | Public support percentage from 2015 Sche | | | | | 16 | % |
| Sec | tion D. Computation of Investmen | | | | | 1 | |
| 17 | Investment income percentage for 2016 (lir | | | 13, column (f)) | | 17 | % |
| 18 | Investment income percentage from 2015 | , | | | | 18 | % |
| | 331/3% support tests - 2016. If the org | | | | | | |
| | 17 is not more than 331/3%, check thi | | | | | | |
| b | 331/3% support tests - 2015. If the orga | - | - | • | | | |
| - | line 18 is not more than 331/3%, check | | | | | | |
| 20 | Private foundation. If the organization | | • | • | | | H-1 |
| JSA | · · · · · · · · · · · · · · · · · · · | | | , | | | 990 or 990-EZ) 2016 |
| 6E122 | 11.000 3821FS 7377 | | V 16-7.16 | | | - | - |
| | | | | | | | |

Schedule A (Form 990 or 990-EZ) 2016 Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. |
|----|--|
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer |

- satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(E purposes? If "Yes." explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determinatio under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization use to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(I purposes.
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes answer (b) and (c) below (if applicable). Also, provide detail in Part VI. including (i) the names and El numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the actio was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class alread designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefite by one or more of its supported organizations, or (iii) other supporting organizations that also support benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Was the organization controlled directly or indirectly at any time during the tax year by one or mor disqualified persons as defined in section 4946 (other than foundation managers and organizations describe in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in whic the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benef from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of sectio 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrate supporting organizations)? If "Yes," answer 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, determine whether the organization had excess business holdings.)

| | | Yes | No |
|---|-----|-----|----|
| Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported | | | |
| organization was described in section 509(a)(1) or (2). Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer | 2 | | |
| (b) and (c) below. Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and | 3a | | |
| satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3с | | |
| Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below. | 4a | | |
| Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| purposes. | 4c | | |
| Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action | | | |
| was accomplished (such as by amendment to the organizing document). | 5a | | |
| Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| Did the organization provide support (whether in the form of grants or the provision of services or facilities) to | | | |
| anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited | | | |
| by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If</i> "Yes," <i>provide detail in Part VI.</i> | 6 | | |
| Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor | | | |
| (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 7 | | |
| Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 8 | | |
| Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI. | 9b | | |
| Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If</i> "Yes," <i>provide detail in Part VI.</i> | 9c | | |
| Was the organization subject to the excess business holdings rules of section 4943 because of section | | | |
| 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below. | 10a | | |
| Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to | Tua | | |
| determine whether the organization had excess business holdings.) | 10b | | |

Schedule A (Form 990 or 990-EZ) 2016 Page **5**

| Part | V Supporting Organizations (continued) | | | - 5 - |
|---------|--|--------|----------|-------|
| ıaıı | Capporting Organizations (continued) | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | 163 | 140 |
| | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| u | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| | on B. Type I Supporting Organizations | 110 | | |
| ocotii | on b. Type reapporting organizations | | Yes | No |
| | | | 163 | 140 |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | | | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Section | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| • | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Section | on D. All Type III Supporting Organizations | | | |
| | , , , , , , , , , , , , , , , , , , , | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of | | | |
| | the organization's governing documents in effect on the date of notification, to the extent not previously | | | |
| | provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| _ | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| - | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Section | on E. Type III Functionally Integrated Supporting Organizations | | | • |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins | tructi | ons). | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | ctions). | |
| • | Astinities Test Anguay (s) and (b) halou | | Yes | No |
| 2 | Activities Test. <i>Answer (a) and (b) below.</i> | | | |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organization(s) to which the organization was responsive: If res, then in Part Vindentity those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

Schedule A (Form 990 or 990-EZ) 2016 Page 6

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ | nizations | 3 | |
|--|------------|-------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying | g trust on | Nov. 20, 1970 (explai | n in Part VI). See |
| instructions. All other Type III non-functionally integrated supporting organization | zations m | nust complete Sectio | ns A through E. |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year |
| | | (7) Thor rear | (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or | | | |
| collection of gross income or for management, conservation, or | | | |
| maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4). | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other | | | |
| factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functionall | y integra | ted Type III supporting | organization (see |
| instructions). | . 5 | 21 11 | , , |

Schedule A (Form 990 or 990-EZ) 2016

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Page 7 Schedule A (Form 990 or 990-EZ) 2016

| Part | V Type III Non-Functionally Integrated 509(a)(3) | Supporting Organizat | ions (continued) | |
|--------------|--|-----------------------------|--|---|
| Secti | on D - Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish ex | | | |
| 2 | Amounts paid to perform activity that directly furthers exer | ed | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpo | zations | | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is resp | onsive | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2016 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2016 | (iii) Distributable Amount for 2016 |
| 1 | Distributable amount for 2016 from Section C, line 6 | | | |
| | Underdistributions, if any, for years prior to 2016 | | | |
| 2 | (reasonable cause required-explain in Part VI). See | | | |
| | instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2016: | | | |
| а | | | | |
| b | | | | |
| с | From 2013 | | | |
| d | From 2014 | | | |
| е | From 2015 | | | |
| f | Total of lines 3a through e | | | |
| <u>g</u> | Applied to underdistributions of prior years | | | |
| <u>h</u> | Applied to 2016 distributable amount | | | |
| _ <u>i</u> _ | Carryover from 2011 not applied (see instructions) | | | |
| | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2016 from | | | |
| | Section D, line 7: \$ | | | |
| a | Applied to underdistributions of prior years | | | |
| b | Applied to 2016 distributable amount Remainder. Subtract lines 4a and 4b from 4. | | | |
| C | | | | |
| 5 | Remaining underdistributions for years prior to 2016, if any. Subtract lines 3g and 4a from line 2. For result | | | |
| | greater than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2016. Subtract lines 3h | | | |
| U | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2017. Add lines 3j | | | |
| • | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | | | | |
| b | Excess from 2013 | | | |
| | Excess from 2014 | | | |

Schedule A (Form 990 or 990-EZ) 2016

Excess from 2015 Excess from 2016

Schedule A (Form 990 or 990-EZ) 2016 Page **8**

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10

OTHER INCOME FOR 2012, 2013, AND 2015 - FUNDRAISING EVENTS

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

| | (see separate instructions), then | | | , | • | | | | | |
|-----|--|---|---------------------|--------------------------|---|--|--|--|--|--|
| | Section 501(c)(4), (5), or (6) orga | anizations: Complete Part III. | | | | | | | | |
| | e of organization | | | | ntification number | | | | | |
| | DE ISLAND SCHOOL OF | | | 05-0258 | | | | | | |
| Pai | | organization is exempt under | | | | | | | | |
| 1 | Provide a description of the organization's direct and indirect political campaign activities in Part IV. (see instructions for definition | | | | | | | | | |
| | of "political campaign activit | • | | | | | | | | |
| 2 | | xpenditures (see instructions) | | | | | | | | |
| 3 | | campaign activities (see instruction | ns) | | | | | | | |
| Par | | organization is exempt under s | | | | | | | | |
| 1 | Enter the amount of any exc | ise tax incurred by the organizatio | n under section 495 | 5 ▶\$ | | | | | | |
| 2 | | sise tax incurred by organization m | | | | | | | | |
| 3 | | a section 4955 tax, did it file Form | | | | | | | | |
| | | | | | Yes No | | | | | |
| | If "Yes," describe in Part IV. | | | | | | | | | |
| Par | t I-C Complete if the o | organization is exempt under | section 501(c), ex | cept section 501(c)(3 |). | | | | | |
| 1 | | xpended by the filing organization | | | | | | | | |
| | activities | | | | | | | | | |
| 2 | | ng organization's funds contributed | | | | | | | | |
| | | es | | | | | | | | |
| 3 | | enditures. Add lines 1 and 2. En | | | | | | | | |
| | line 17b | | | ▶\$ | | | | | | |
| 4 | Did the filing organization file | Form 1120-POL for this year? | (=0.0 | | Yes No | | | | | |
| 5 | | and employer identification numb s. For each organization listed, en | | | | | | | | |
| | | ributions received that were prom | | | | | | | | |
| | | nd or a political action committee (I | | | | | | | | |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from | (e) Amount of political | | | | | |
| | (a) Name | (3) / (3) | (0) = 111 | filing organization's | contributions received and | | | | | |
| | | | | funds. If none, enter -0 | promptly and directly | | | | | |
| | | | | | delivered to a separate | | | | | |
| | | | | | political organization. If none, enter -0 | | | | | |
| | | | | | Tiono, onto | | | | | |
| (1) | | | | | | | | | | |
| | | | | | | | | | | |
| (2) | | | | | | | | | | |
| | | | | | | | | | | |
| (3) | | | | | | | | | | |
| | | | | | | | | | | |
| (4) | | | | | | | | | | |
| (5) | | | | | | | | | | |
| (5) | | | | | | | | | | |
| (0) | | | | | | | | | | |
| (6) | | | | | | | | | | |
| | | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

| Scriedule C (Form 990 or 990-EZ) 2010 | шорц | TOTHER C | CHOOL OF DEDI | CIV | 05 0 | 230330 rage 2 |
|--|-------------|---------------|---|------------------------|----------------------------------|----------------|
| Part II-A Complete if the org section 501(h)). | anizati | on is exer | npt under section | n 501(c)(3) and | filed Form 5768 (ele | |
| | | | o an affiliated grou I share of excess l | | rt IV each affiliated g itures). | roup member's |
| B Check ▶ if the filing orga | nizatior | checked I | oox A and "limited | control" provision | ons apply. | |
| Limits | on Lobb | ying Expen | ditures | | (a) Filing | (b) Affiliated |
| (The term "expendit | ures" m | eans amour | nts paid or incurred. |) | organization's totals | group totals |
| 1a Total lobbying expenditures to in | nfluence | public opin | on (grass roots lobb | oying) | | |
| b Total lobbying expenditures to in | nfluence | a legislative | e body (direct lobbyi | ng) | | |
| c Total lobbying expenditures (ad | d lines 1 | a and 1b) . | | | | |
| d Other exempt purpose expendit | ures | | | | | |
| e Total exempt purpose expenditu | ures (ad | d lines 1c ar | d 1d) | | | |
| f Lobbying nontaxable amount. | Enter th | e amount | from the following | table in both | | |
| columns. | | | | | | |
| If the amount on line 1e, column (a |) or (b) is | The lobbyir | g nontaxable amount | is: | | |
| Not over \$500,000 | | 20% of the | amount on line 1e. | | | |
| Over \$500,000 but not over \$1,000 | ,000 | \$100,000 pl | us 15% of the excess | over \$500,000. | | |
| Over \$1,000,000 but not over \$1,5 | 00,000 | \$175,000 pl | us 10% of the excess | over \$1,000,000. | | |
| Over \$1,500,000 but not over \$17, | 000,000 | \$225,000 pl | us 5% of the excess of | over \$1,500,000. | | |
| Over \$17,000,000 | | \$1,000,000 | | | | |
| g Grassroots nontaxable amount | • | | | _ | | |
| h Subtract line 1g from line 1a. If | | | | | | |
| i Subtract line 1f from line 1c. If z | | | | | | |
| j If there is an amount other th | | | | _ | | |
| reporting section 4911 tax for the | | | | | | Yes No |
| | | | aging Period Unde | • • | | |
| (Some organizations tha | | | • • | - | | nns below. |
| | See | the separa | te instructions for I | ines 2a through | 2f.) | |
| | | | . I' B 4 V | | *. 1 | |
| | Lobi | bying Exper | nditures During 4-Yo | ear Averaging Pei ⊤ | lod | |
| Calendar year (or fiscal year beginning in) | (a) | 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) Total |
| 2a Lobbying nontaxable amount | | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | | |
| c Total lobbying expenditures | | | | | | |
| d Grassroots nontaxable amount | | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | |
| f Grassroots lobbying expenditures | | | | | | |

Schedule C (Form 990 or 990-EZ) 2016

6E1265 1.000 3821FS 7377 V 16-7.16

| ı u | Tell-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)). | 1 1116 | <i>a</i> 1 01 | | ,,, | | |
|--|---|--------|---------------|----------|----------|-------|------|
| For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed | | | 1) | (b) | |) | |
| | cription of the lobbying activity. | Yes | No | | Amo | unt | |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local | | | | | | |
| | legislation, including any attempt to influence public opinion on a legislative matter or | | | | | | |
| | referendum, through the use of: | | v | | | | |
| а | Volunteers? | X | X | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?. | 21 | X | | | | |
| C | Media advertisements? | | X | | | | |
| d e | Mailings to members, legislators, or the public? | | X | | | | |
| f | Grants to other organizations for lobbying purposes? | | Х | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | X | | | | 9 | ,096 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | X | | | | 10 | ,817 |
| i | Other activities? | | X | | | | |
| j | Total. Add lines 1c through 1i | | | | | 19 | ,913 |
| 2 a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | | |
| C | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | | |
| d Pa | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | (c)(5) | or s | ection | <u> </u> | | |
| . u | 501(c)(6). | (0)(0) | , 01 3 | CCLIO | • | | |
| | | | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures fro | m the | prior | year? | 3 | | |
| Pa | t III-B Complete if the organization is exempt under section 501(c)(4), section 501 | | | | | | |
| | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes." | OR (| b) Pa | rt III-A | , line | 3, is | |
| 1 | Dues, assessments and similar amounts from members | | | 1 | | | |
| | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts) | | ٠, | | | | |
| 2 | political expenses for which the section 527(f) tax was paid). | iiis (| JI . | | | | |
| а | Current year | | | 2a | | | |
| b | Carryover from last year | | | 2b | | | |
| С | Total | | | 2c | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due | | | 3 | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion | of th | ne | | | | |
| | excess does the organization agree to carryover to the reasonable estimate of nondeductible le | obbyir | ng | | | | |
| _ | and political expenditure next year? | | | 5 | | | |
| 5 Pa | Taxable amount of lobbying and political experiorures (see instructions) | | | <u> </u> | | | |
| | ride the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate | d aroı | ın list |): Part | II-A. li | nes 1 | and |
| | ee instructions); and Part II-B, line 1. Also, complete this part for any additional information. | - g | | ,, | , | | |
| | | | | | | | |
| SE | E PAGE 4 | | | | | | |
| | | | | | | | |
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Schedule C (Form 990 or 990-EZ) 2016

Schedule C (Form 990 or 990-EZ) 2016 Page **4**

Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B, LINE 1G, H, AND I

RISD PAYS MEMBERSHIP DUES TO A NUMBER OF ARTS-AND-EDUCATION-RELATED AND PROFESSIONAL ORGANIZATIONS, SOME OF WHICH MAY ENGAGE IN LOBBYING ACTIVITIES ON BEHALF OF ALL MEMBERS. TOTAL MEMBERSHIP DUES PAID BY RISD DURING THE FISCAL YEAR WAS \$379,120. WE ARE UNABLE TO DETERMINE THE SPECIFIC AMOUNT OF THAT TOTAL DEVOTED TO LOBBYING, BUT WE BELIEVE IT TO BE A RELATIVELY SMALL AND IMMATERIAL PORTION.

A RISD EMPLOYEE DEVOTES A SMALL PORTION OF HER TIME TO PROMOTE RISD'S MISSION BY COMMUNICATING TO FEDERAL GOVERNMENT ENTITIES TO ADVOCATE FOR LEGISLATIVE AND POLICY INITIATIVES THAT SUPPORT HIGHER EDUCATION AND RISD'S AGENDA.

Schedule C (Form 990 or 990-EZ) 2016

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

| RHO | DE ISLAND SCHOOL OF DESIGN | | 05-0258956 |
|----------|---|--|--|
| Pa | rt I Organizations Maintaining Donor Advised | Funds or Other Similar Funds o | r Accounts. |
| | Complete if the organization answered "Yes | " on Form 990, Part IV, line 6. | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advis | sors in writing that the assets held | I in donor advised |
| | funds are the organization's property, subject to the organization | anization's exclusive legal control? | Yes No |
| 6 | Did the organization inform all grantees, donors, and de | | |
| | only for charitable purposes and not for the benefit of | the donor or donor advisor, or for | any other purpose |
| | conferring impermissible private benefit? | | Yes No |
| Pa | rt II Conservation Easements. | | |
| | Complete if the organization answered "Yes | | |
| 1 | Purpose(s) of conservation easements held by the orga | nization (check all that apply). | |
| | Preservation of land for public use (e.g., recreation | n or education) Preservation | n of a historically important land area |
| | Protection of natural habitat | Preservation | n of a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a | qualified conservation contribution i | |
| | easement on the last day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| С | Number of conservation easements on a certified histor | | 2c |
| d | Number of conservation easements included in (c) acq | | |
| | historic structure listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferre | ed, released, extinguished, or termi | nated by the organization during the |
| | tax year > | | |
| 4 | Number of states where property subject to conservation | | |
| 5 | Does the organization have a written policy regarding | | |
| • | violations, and enforcement of the conservation easeme | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, h | nandling of violations, and enforcing co | inservation easements during the year |
| 7 | Amount of expenses incurred in monitoring, inspecting, h | anding of violetions and enforcing | |
| 7 | | landling of violations, and emorcing t | conservation easements during the year |
| 8 | Does each conservation easement reported on line 2(d) a | boyo catisfy the requirements of cost | tion 170/h)////P)/i) |
| 0 | | | |
| 9 | and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conse | arvation pasaments in its revenue ar | nd expense statement and |
| 5 | balance sheet, and include, if applicable, the text of the | | • |
| | organization's accounting for conservation easements. | g | |
| Pa | rt Organizations Maintaining Collections of A | rt, Historical Treasures, or Other | er Similar Assets. |
| | Complete if the organization answered "Yes | on Form 990, Part IV, line 8. | |
| 1a | If the organization elected, as permitted under SFAS 1 | 16 (ASC 958), not to report in its | revenue statement and balance sheet |
| | If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar as public service, provide, in Part XIII, the text of the footnot | sets held for public exhibition, edu | ucation, or research in furtherance of |
| L | • | | |
| b | If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass | | |
| | public service, provide the following amounts relating to | | doction, or resocion in farther allee of |
| | (i) Revenue included in Form 990, Part VIII, line 1 | | ▶ \$ |
| | (ii) Assets included in Form 990, Part X | | • • • • • • • • • • • • • • • • • • • |
| 2 | If the organization received or held works of art, his | | |
| | following amounts required to be reported under SFAS | | <u> </u> |
| а | Revenue included in Form 990, Part VIII, line 1 | | |
| b | Assets included in Form 990, Part X | | |

Schedule D (Form 990) 2016 Page **2**

| Par | rt III Organizations Maintainii | ng Collections of | Art, Historical | Treasures, | or Oth | er Similar Asse | ts (con | tinue | ed) | | |
|--------|--|---|---|---------------|------------|----------------------|----------|-------|---------------------|--|--|
| 3 | 5 5 7 7 7 7 7 7 | | | | | | | | | | |
| | collection items (check all that apply): | | | | | | | | | | |
| а | X Public exhibition | | | or exchange | | | | | | | |
| b | X Scholarly research | | e X Other | EDUCATI | ON OF | ARTISTS & DE | SIGNER | .S | | | |
| С | X Preservation for future gene | rations | | | | | | | | | |
| 4 | Provide a description of the organ | nization's collections | and explain how | they furthe | r the org | janization's exemp | t purpos | e in | Part | | |
| | XIII. | | | | | | | | | | |
| 5 | During the year, did the organization | | | | | _ | _ | | 1 | | |
| | assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes X No | | | | | | | | | | |
| Par | art IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. | | | | | | | | | | |
| 1a | Is the organization an agent, truste | ee, custodian or othe | er intermediary for | contributions | s or other | assets not | | | | | |
| | included on Form 990, Part X? | | | | | [| Yes | | No | | |
| b | If "Yes," explain the arrangement i | n Part XIII and comp | olete the following ta | ble: | | | | | | | |
| | | | | | | Amount | | | | | |
| С | Beginning balance | | | | : | | | | | | |
| d | 9 , | | | | I | | | | | | |
| е | Distributions during the year | | | | ! | | | | | | |
| f | Ending balance | | | | | | 1 | _ | | | |
| | Did the organization include an am | | | | | | Yes | _ | No | | |
| | If "Yes," explain the arrangement i | n Part XIII. Check h | ere if the explanatio | n has been p | provided o | on Part XIII | <u></u> | | | | |
| Par | rt V Endowment Funds. Complete if the organizat | tion answered "Ver | " on Form 000 F | art IV/ line | 10 | | | | | | |
| | Complete ii the organizat | | 1 | | | (d) Three weers head | (a) Faur | | h a alı | | |
| | | (a) Current year 303,435,588. | (b) Prior year | (c) Two yes | | (d) Three years back | (e) Four | | | | |
| | Beginning of year balance | | 324,954,472. | | | 298,532,484. | | | | | |
| | Contributions | 4,885,757. 2,184,349. 6,119,731. 3,344,013. 1,829,515 | | | | | | | 515. | | |
| С | Net investment earnings, gains, | 36,450,289. | -8,145,763. | 12 626 | 5 450 | 38,668,235. | 28 4 | 164 | 383. | | |
| _ | and losses | | 36,450,2898,145,763. 12,626,450. 38,668, 3,654,454. 3,346,144. 3,141,377. 3,620, | | | | | | $\frac{303}{703}$. | | |
| | Grants or scholarships | 3,031,131. | 3,310,111. | 3,111 | 2,377. | 3,020,000. | 2, | 100, | 703. | | |
| е | Other expenditures for facilities | 10,963,362. | 11,202,308. | 11,138 | 3.739 | 14,358,116. | 11. | 572 | 971. | | |
| | and programs | 536,385. | 1,009,018. | | 3,750. | 969,363. | | | 633. | | |
| f | · · · · · · · · · · · · · · · · · · · | 329,617,433. | 303,435,588. | | | 321,597,157. | 298,5 | | | | |
| g | End of year balance | | | | | | | , , | | | |
| 2 a | Provide the estimated percentage Board designated or quasi-endown | of the current year | end balance (line 1g) % | , column (a) |) neid as: | | | | | | |
| | Permanent endowment > 13.9 | | | | | | | | | | |
| | Temporarily restricted endowment | | | | | | | | | | |
| • | The percentages on lines 2a, 2b, a | | 100% | | | | | | | | |
| 3a | Are there endowment funds not in | • | | are held ar | nd admin | istered for the | | | | | |
| - | organization by: | россосов | io organization that | | | .010.00.10. | Γ | Yes | No | | |
| | (i) unrelated organizations | | | | | | 3a(i) | | X | | |
| | (ii) related organizations | | | | | | 3a(ii) | | X | | |
| b | If "Yes" on line 3a(ii), are the relate | | | | | | 3b | | | | |
| 4 | Describe in Part XIII the intended u | • | • | | | | | | | | |
| Par | Part VI Land, Buildings, and Equipment. | | | | | | | | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. | | | | | | | | | | |
| | Description of property (a) Cost or other basis (investment) (b) Cost or other basis (c) Accumulated depreciation (d) Book value | | | | | | | | | | |
| 1a | Land | | 9, | 675,598. | · | | 9,6 | 75,5 | 98. | | |
| b | Buildings | | 314, | 607,633. | 133,68 | 39,387. | 180,91 | L8,2 | 46. | | |
| С | Leasehold improvements | | | | | | | | | | |
| d | Equipment | Equipment 60,671,560. 53,215,795. 7,455,765. | | | | | | | | | |
| | Other | | | 159,143. | | | 5,15 | | | | |
| Tota | Add lines 1a through 1e (Column | (d) must equal For | m 000 Part X colun | n (R) line 1 | 00.) | | 203.20 | 18 7 | 52 | | |

Schedule D (Form 990) 2016

Page 3 Schedule D (Form 990) 2016

| Part VII Investments - Other Securities. Complete if the organization answered | "Yes" on Form 990 | , Part IV, line 11b. See Form 990, Part X, line 12. |
|--|--------------------|---|
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other | | |
| (A) ALTERNATIVE INVESTMENTS | 177,586,259. | FMV |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) | 177,586,259. | |
| Part VIII Investments - Program Related. | ,, | |
| Complete if the organization answered | | , Part IV, line 11c. See Form 990, Part X, line 13. |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| | | Cost of end-of-year market value |
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ | | |
| Part IX Other Assets. | | |
| Complete if the organization answered | "Yes" on Form 990 | , Part IV, line 11d. See Form 990, Part X, line 15. |
| (a) Des | scription | (b) Book value |
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| | | |
| | | |
| (8) | | |
| (9) Total. (Column (b) must equal Form 990, Part X, col. (B) li. | ino 15 \ | |
| Part X Other Liabilities. | ne 15.) | |
| | "Yes" on Form 990 | , Part IV, line 11e or 11f. See Form 990, Part X, |
| line 25. | 103 0111 01111 330 | , raitiv, into the or thi. Oce rollin 550, raitix, |
| | (h) Dooleysolu | _ |
| 1. (a) Description of liability | (b) Book valu | e |
| (1) Federal income taxes | 2 246 / | 500 |
| (2) US GOVERNMENT LOAN FUNDS | 2,346,6 | |
| (3) INTEREST RATE SWAP | 4,677,7 | |
| (4) ASSET RETIREMENT OBLIGATION | 4,785,2 | |
| (5) CAPITAL LEASE OBLIG - LONG-TER | 5,186,2 | 246. |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | ▶ 16,995,7 | 795. |

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII JSA 6E1270 1.000 3821FS 7377

Schedule D (Form 990) 2016 Page **4**

| Part | XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | n. | |
|--------|--|----------|----------------------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 180,085,546. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | - | |
| a | Net unrealized gains (losses) on investments | | |
| b | Donated services and use of facilities | | |
| C | Recoveries of prior year grants | 1 | |
| d | Other (Describe in Part XIII.) | | |
| u e | Add lines 2a through 2d | 2e | 32,977,339. |
| 3 | Subtract line 2e from line 1 | 3 | 147,108,207. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b 4a 536, 385. | | |
| b | Other (Describe in Part XIII.) | | |
| C | Add lines 4a and 4b | 4c | 22,165,743. |
| 5 | Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>) | 5 | 169,273,950. |
| Part | | irn. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | |
| 1 | Total expenses and losses per audited financial statements | 1 | 141,169,053. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| С | Other losses | | |
| d | Other (Describe in Part XIII.) | | |
| е | Add lines 2a through 2d | 2e | 614,524. |
| 3 | Subtract line 2e from line 1 | 3 | 140,554,529. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a 536, 385. | | |
| b | Other (Describe in Part XIII.) | | |
| С | Add lines 4a and 4b | 4c | 22,165,743. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | 5 | 162,720,272. |
| | XIII Supplemental Information. | | |
| 2; Par | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Patt XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform PAGE 5 | art V, I | line 4; Part X, line I. |
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JSA 6E1271 1.000

Part XIII Supplemental Information (continued)

COLLECTIONS OF ART, HISTORICAL TREASURERS OR OTHER ASSETS SCHEDULE D, PART III, LINE 1A

THE MAJORITY OF THE SCHOOL'S COLLECTIONS RESIDES IN THE MUSEUM AND CONSISTS OF ARTIFACTS OF HISTORICAL SIGNIFICANCE, ART OBJECTS AND BOOKS THAT ARE HELD FOR EDUCATIONAL, RESEARCH AND CURATORIAL PURPOSES. EACH OF THE ITEMS ARE CATALOGUED, PRESERVED AND CARED FOR AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED PERIODICALLY. THE COLLECTIONS ARE SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALES TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS. THE SCHOOL EXPENDED \$631,821 AND \$728,838 FOR ACQUISITIONS DURING THE YEARS ENDED JUNE 30, 2017 AND 2016, RESPECTIVELY. THE SCHOOL SOLD COLLECTIONS IN THE AMOUNT OF \$26,208 AND \$57,600 DURING THE YEARS ENDED JUNE 30, 2017 AND JUNE 30, 2016. THE SALES PROCEEDS WERE SUBSEQUENTLY REINVESTED IN THE COLLECTION.

SCHEDULE D, PART III, LINE 4

THE MUSEUM OF ART, ALSO KNOWN AS THE RISD MUSEUM, IS RHODE ISLAND'S

LEADING MUSEUM OF FINE AND DECORATIVE ART, HOUSING A COLLECTION OF 95,300

OBJECTS OF INTERNATIONAL SIGNIFICANCE IN SEVEN CURATORIAL COLLECTIONS. IT

IS SOUTHEASTERN NEW ENGLAND'S ONLY COMPREHENSIVE ART MUSEUM AND IS

ACCREDITED BY THE AMERICAN ASSOCIATION OF MUSEUMS. THE RISD MUSEUM

STRIVES TO BE A VITAL CULTURAL RESOURCE BY EDUCATING AND INSPIRING A WIDE

VARIETY OF AUDIENCES: FAMILIES AND INDIVIDUALS, SCHOLARS AND RESEARCHERS,

ARTISTS AND DESIGNERS, AND STUDENTS OF ALL AGES. THE MUSEUM MAINTAINS AN

ACTIVE PROGRAM OF EXHIBITIONS, LECTURES, TOURS, WORKSHOPS AND

PUBLICATIONS DEDICATED TO THE INTERPRETATION OF ART AND DESIGN FROM

DIVERSE CULTURES RANGING FROM ANCIENT TIMES TO THE PRESENT.

Schedule D (Form 990) 2016

Part XIII Supplemental Information (continued)

ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

THE INTENT OF THE ENDOWMENT FUND IS TO GENERATE INVESTMENT EARNINGS AS A SOURCE OF REVENUE FOR FUNDING THE SCHOOL'S GENERAL OPERATING ACTIVITIES AND FOR FUNDING SPECIFIC PURPOSES, EITHER RESTRICTED BY DONORS OR INTERNALLY DESIGNATED BY THE BOARD OF TRUSTEES. EXAMPLES OF SPECIFIC PURPOSES INCLUDE SCHOLARSHIP FOR STUDENTS, FACILITIES UPKEEP, RESEARCH, AND SUPPORT FOR THE MUSEUM AND OTHER ACADEMIC OPERATIONS.

OTHER LIABILITIES

SCHEDULE D, PART X, LINE 2

THE RHODE ISLAND SCHOOL OF DESIGN DOES NOT HAVE A FIN 48 (ASC 740) STATEMENT.

SCHEDULE D, PART XI, LINE 2D

UNREALIZED DEPRECIATION ON SWAP VALUATION \$2,674,565

RISD HOLDINGS REVENUE NET OF ELIMINATING ENTRIES \$740,916

TOTAL SCHEDULE D, PART XI, LINE 2D \$3,415,481

SCHEDULE D, PART XI, LINE 4B

SCHOLARSHIPS \$21,629,358

SCHEDULE D, PART XII, LINE 2D

RISD HOLDINGS EXPENSE NET OF ELIMINATING ENTRIES \$614,524

Part XIII Supplemental Information (continued)

SCHEDULE D, PART XII, LINE 4B

SCHOLARSHIPS \$21,629,358

Schedule D (Form 990) 2016

SCHEDULE E (Form 990 or 990-EZ)

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Employer identification number RHODE ISLAND SCHOOL OF DESIGN 05-0258956

| Pa | | | VES | No |
|----------|--|----------|-----|----|
| 1 | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, | | YES | NO |
| • | bylaws, other governing instrument, or in a resolution of its governing body? | 1 | Х | |
| 2 | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its | - | | |
| | brochures, catalogues, and other written communications with the public dealing with student admissions, | | | |
| | programs, and scholarships? | 2 | Х | |
| 3 | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media | | | |
| | during the period of solicitation for students, or during the registration period if it has no solicitation program, | | | |
| | in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II | 3 | Х | |
| | describe. If No, please explain. If you need more space, use Part II | | | |
| | SEE SUPPLEMENTAL PAGE | | | |
| | | | | |
| 1 | Does the organization maintain the following? | | | |
| a | Records indicating the racial composition of the student body, faculty, and administrative staff? | 4a | Х | |
| b | Records documenting that scholarships and other financial assistance are awarded on a racially | | | |
| | nondiscriminatory basis? | 4b | Х | |
| С | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing | | | |
| | with student admissions, programs, and scholarships? | 4c | X | |
| a | Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II. | 4d | Λ | |
| | if you answered two to any of the above, please explain. If you need more space, use Part II. | | | |
| | | | | |
| | | | | |
| 5 | Does the organization discriminate by race in any way with respect to: | | | 37 |
| а | Students' rights or privileges? | 5a | | Х |
| b | Admissions policies? | 5b | | Х |
| _ | 7. m. | | | |
| С | Employment of faculty or administrative staff? | 5с | | Х |
| _ | | | | 37 |
| d | Scholarships or other financial assistance? | 5d | | Х |
| е | Educational policies? | 5e | | Х |
| | | | | |
| f | Use of facilities? | 5f | | Х |
| g | Athletic programs? | 5g | | Х |
| L | Other extracurricular activities? | 5h | | X |
| n | Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. | ən | | 2: |
| | | | | |
| | | | | |
| • - | Does the experimentary reaches any financial aid as posistoner from a constant of the constant | C- | x | |
| a b | Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended? | 6a 6b | ^ | Х |
| Ŋ | If you answered "Yes" on either line 6a or line 6b, explain on Part II. | 30 | | 23 |
| 7 | Does the organization certify that it has complied with the applicable requirements of sections 4.01 through | | | |
| | 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II | 7 | Х | |

Schedule E (Form 990 or 990-EZ) (2016) Page **2**

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, LINE 3

THE SCHOOL'S RACIALLY NONDISCRIMINATORY POLICY CAN BE FOUND IN THE RHODE ISLAND SCHOOL OF DESIGN CATALOG AND STUDENT HANDBOOK. THE POLICY CAN ALSO BE FOUND AT HTTP://WWW.RISD.EDU/ABOUT/DIVERSITY.

SCHEDULE E, LINE 6

FINANCIAL AID IS RECEIVED FROM THE US DEPARTMENT OF EDUCATION IN THE FORM OF FEDERAL COLLEGE WORK STUDY, FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANTS, FEDERAL PELL GRANTS, FEDERAL PERKINS LOANS, FEDERAL DIRECT LOANS AND FEDERAL PLUS LOANS WHICH ARE ADMINISTERED THROUGH THE DIRECT LOAN PROGRAM. IN ADDITION, THE COLLEGE RECEIVES FINANCIAL AID FROM VARIOUS STATE SCHOLARSHIP PROGRAMS AND OTHER FEDERAL AGENCIES, E.G. VETERANS ADMINISTRATION AND BUREAU OF INDIAN AFFAIRS.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

OMB No. 1545-0047 2016 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number

05-0258956 RHODE ISLAND SCHOOL OF DESIGN General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

| | Form 990, Part IV, line 14 | b. | | | - | | | | | |
|------------------|--|-------------------------------------|---|--|---|--|--|--|--|--|
| 1 | For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other | | | | | | | | | |
| | assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the | | | | | | | | | |
| | grants or assistance? Yes No | | | | | | | | | |
| | | | | | | | | | | |
| 2 | For grantmakers. Describe in | Part V the org | ganization's pr | ocedures for monitoring | the use of its grants a | and other | | | | |
| | assistance outside the United States. | | | | | | | | | |
| | | | | | | | | | | |
| 3 | Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) | | | | | | | | | |
| | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in the region | (f) Total expenditures for and investments in the region | | | | |
| | | | | | | | | | | |
| (1) | EUROPE | 1. | 23. | PROGRAM SERVICES | INDEPENDENT STUDY | 1,434,051. | | | | |
| | | | | | | | | | | |
| (2) | SOUTH AMERICA | | 4. | PROGRAM SERVICES | INDEPENDENT STUDY | 63,740. | | | | |
| | | | | | | | | | | |
| (3) | EAST ASIA AND THE PACIFIC | | 6. | PROGRAM SERVICES | INDEPENDENT STUDY | 210,614. | | | | |
| | | | | | | | | | | |
| (4) | CENTRAL AMERICA/CARIBBEAN | | 4. | PROGRAM SERVICES | INDEPENDENT STUDY | 76,080. | | | | |
| | | | | | | | | | | |
| (5) | MIDDLE EAST AND NORTH AFRICA | | 11. | PROGRAM SERVICES | INDEPENDENT STUDY | 881,211. | | | | |
| | | | | | | | | | | |
| (6) | CENTRAL AMERICA/CARIBBEAN | | | INVESTMENTS | | 188,571,656. | | | | |
| <i>,_</i> , | | | | | | | | | | |
| (7) | | | | | | | | | | |
| (0) | | | | | | | | | | |
| (8) | | | | | | | | | | |
| (۵) | | | | | | | | | | |
| (9) | | | | | | | | | | |
| (10) | | | | | | | | | | |
| (10) | | | | | | | | | | |
| (11) | | | | | | | | | | |
| (11) | | | | | | | | | | |
| (12) | | | | | | | | | | |
| · - / | | | | | | | | | | |
| (13) | | | | | | | | | | |
| (/ | | | | | | | | | | |
| (14) | | | | | | | | | | |
| | | | | | | | | | | |
| (15) | | | | | | | | | | |
| | | | | | | | | | | |
| (16) | | | | | | | | | | |
| | | | | | | | | | | |
| (17) | | | | | | | | | | |
| 3a | Sub-total | 1. | 48. | | | 191,237,352. | | | | |
| b | Total from continuation | | | | | | | | | |
| | sheets to Part I | | | | | | | | | |
| С | Totals (add lines 3a and 3b) | 1. | 48. | | | 191,237,352. | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

JSA 6E1274 1.000 3821FS 7377

Schedule F (Form 990) 2016

RHODE ISLAND SCHOOL OF DESIGN 05-0258956

Schedule F (Form 990) 2016

| Part II | Grants and Other Assist Part IV, line 15, for any re | | | | | | | d "Yes" on F | orm 990, |
|---------|---|--|-----------------------------|----------------------|--------------------------|---------------------------------|----------------------------------|---|--|
| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |
| (8) | | | | | | | | | |
| (9) | | | | | | | | | |
| (10) | | | | | | | | | |
| (11) | | | | | | | | | |
| (12) | | | | | | | | | |
| (13) | | | | | | | | | |
| (14) | | | | | | | | | |
| (15) | | | | | | | | | |
| (16) | | | | | | | | | |
| by t | er total number of recipient orga he IRS, or for which the grantee | or counsel has prov | ided a section 501(c)(3) ed | quivalency lette | er | | ▶ | | |
| 3 Ent | er total number of other organiz | ations or entities | | | | | ::: ▶ | | |

RHODE ISLAND SCHOOL OF DESIGN 05-0258956

Schedule F (Form 990) 2016 Page 3

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------|--|---|--|
| _(1) | | | | | | | |
| _(2) | | | | | | | |
| _(3) | | | | | | | |
| _(4) | | | | | | | |
| _(5) | | | | | | | |
| (6) | | | | | | | |
| | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| (10) | | | | | | | |
| | | | | | | | |
| (10) | | | | | | | |
| | | | | | | | |
| (13) | | | | | | | |
| (14) | | | | | | | |
| (15) | | | | | | | |
| (16) | | | | | | | |
| (17) | | | | | | | |
| (18) | | | | | | | adula E (Earm 000) 2016 |

Schedule F (Form 990) 2016

Part IV Foreign Forms Page 4

| ıaıı | 1 oreign i erms | | | |
|------|--|---|-----|------|
| | | | | |
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | X | Yes | No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) | | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) | X | Yes | No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | X | Yes | □ No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | X | Yes | No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990) | X | Yes | □ No |

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016 Page **5**

Part V Suppleme

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, LINE 3, COLUMN F

RHODE ISLAND SCHOOL OF DESIGN TRACKS EXPENSES FOR EACH INTERNATIONAL

PROGRAM USING SEPARATE ACCOUNT NUMBERS.

Schedule F (Form 990) 2016

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Employer identification number

| RHODE ISLAND SCHOOL OF DESIGN | | | | | | 05-025895 | 6 |
|---|------------------------------------|------------------------------------|--------------------------|---------------------------------------|---|---------------------------------------|------------------------------------|
| Part I General Information on Grants a | nd Assistanc | е | | | | ' | |
| Does the organization maintain records to the selection criteria used to award the grant of the process. Describe in Part IV the organization's process. | nts or assistand edures for mor | e? nitoring the use | of grant funds in the | e United States. | | [| X Yes No |
| Part II Grants and Other Assistance to 990, Part IV, line 21, for any recip | | | | | | | es" on Form |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
| _(1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| 2 Enter total number of section 501(c)(3) and3 Enter total number of other organizations li | • | • | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2016)

RHODE ISLAND SCHOOL OF DESIGN 05-0258956

Schedule I (Form 990) (2016)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
| 1 SCHOLARSHIPS/GRANTS | 1,155. | | 21,629,358. | BOOK | TUITION/FEES |
| 2 | | | | | |
| _3 | | | | | |
| 4 | | | | | |
| 5 | | | | | |
| 6 | | | | | |
| 7 | | | | | |

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

MONITORING USE OF GRANTS

FINANCIAL AID IS CREDITED TO THE STUDENTS' ACCOUNTS TO COVER ANY
OUTSTANDING INSTITUTIONAL CHARGES. ANY CREDIT BALANCE IS REFUNDED TO THE
STUDENT TO BE USED FOR OTHER EDUCATIONAL-RELATED EXPENSES. STUDENTS
RECEIVING FEDERAL AND/OR STATE AID MUST COMPLETE THE FREE APPLICATION FOR
FEDERAL STUDENT AID (FAFSA). BY SIGNING THE FAFSA, THE STUDENT AGREES
THAT HE OR SHE "WILL USE FEDERAL AND/OR STATE STUDENT FINANCIAL AID ONLY
TO PAY THE COST OF ATTENDING AN INSTITUTION OF HIGHER EDUCATION."

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

RHODE ISLAND SCHOOL OF DESIGN

Employer identification number 05-0258956

| Part | Questions Regarding Compensation | | | | | | |
|------|---|----------|-----|----|--|--|--|
| | | | Yes | No | | | |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending account Health or social club dues or initiation fees Personal services (such as, maid, chauffeur, chef) | | | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | 1b | | | | | |
| 2 | explain | | | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X | 2 | | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | v | | | |
| a | Receive a severance payment or change-of-control payment? | 4a 4b | | X | | | |
| | b Participate in, or receive payment from, a supplemental nonqualified retirement plan? | | | | | | |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | Х | | | |
| 5 | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | | | |
| J | compensation contingent on the revenues of: | | | | | | |
| а | The organization? | 5a | | Х | | | |
| b | Any related organization? | 5b | | Х | | | |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | | | | | | |
| а | The organization? | 6a | | Х | | | |
| b | Any related organization? | 6b | | Х | | | |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. | 7 | Х | | | | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | | |
| | Regulations section 53.4958-6(c)? | 9 | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

RHODE ISLAND SCHOOL OF DESIGN 05-0258956

Schedule J (Form 990) 2016 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation | |
|--|------|--|-------------------------------------|---|--------------------------------|----------------|----------------------|--|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 | |
| JEAN C EDDY | (i) | 259,443. | 60,000. | 8,422. | 38,525. | 9,559. | 375,949. | 0. | |
| 1 ENROLLMENT SERVICES (UNT 9/30) | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| SAMUEL B. SOLOMON | (i) | 245,939. | 3,500. | 294. | 28,070. | 22,889. | 300,692. | 0. | |
| 2 ^{CFO} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| PRADEEP SHARMA | (i) | 289,395. | 10,000. | 0. | 28,525. | 18,917. | 346,837. | 0. | |
| 3PROVOST | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| JOHN W. SMITH | (i) | 265,792. | 2,500. | 332. | 28,525. | 9,720. | 306,869. | 0. | |
| 4 MUSEUM DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| STEVEN J. MCDONALD | (i) | 226,073. | 2,500. | 203. | 25,454. | 22,090. | 276,320. | 0. | |
| 5 GENERAL COUNSEL | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| CANDACE BAER | (i) | 201,100. | 2,500. | 203. | 22,307. | 27,193. | 253,303. | 0. | |
| 6 ^{VP} HUMAN RESOURCES | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| ANAIS A. MISSAKIAN | (i) | 196,939. | 0. | 0. | 23,530. | 24,760. | 245,229. | 0. | |
| 7DEPT. HEAD/ PROFESSOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| ROSANNE SOMERSON | (i) | 468,597. | 17,000. | 203. | 46,525. | 22,483. | 554,808. | 0. | |
| 8PRESIDENT | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| RICHARD MICKOOL | (i) | 197,438. | 4,000. | 0. | 20,262. | 75. | 221,775. | 0. | |
| 9 ^{CHIEF} INFORMATION OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| WILLIAM KRAMER | (i) | 278,997. | 0. | 203. | 26,658. | 8,142. | 314,000. | 0. | |
| 10 PINSTITUTIONAL ENGAGEMENT | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| MARIA ALESSANDRA L. HER | (i) | 173,394. | 7,500. | 0. | 18,719. | 26,153. | 225,766. | 0. | |
| 11 VP OF INTEGRATED PLANNING | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| | (i) | | | | | | | | |
| 12 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 13 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 14 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 15 | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| 16 | (ii) | | | | | | | | |

RHODE ISLAND SCHOOL OF DESIGN 05-0258956

Schedule J (Form 990) 2016

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COMPENSATION INFORMATION

SCHEDULE J, PART I, LINE 7

ON OCCASION CERTAIN INDIVIDUALS RECEIVE A BONUS OR OTHER FORM OF

NON-FIXED PAYMENT IN RECOGNITION OF EXCELLENT JOB PERFORMANCE, AS A

SIGN-ON BONUS OR OTHER ONE-TIME PAYMENT. THE AMOUNT OF SUCH BONUSES ARE

SHOWN ON SCHEDULE J, PART II, COLUMN (B)(II).

SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Name of the organization

RHODE ISLAND SCHOOL OF DESIGN 05-0258956 **Bond Issues** (i) Pooled (h) On (g) Defeased (b) Issuer EIN (c) CUSIP # (d) Date issued (f) Description of purpose (a) Issuer name (e) Issue price behalf of financing issuer Yes No Yes No Yes No A RHODE ISLAND HEALTH AND EDUC BUILDING CORP 2008AB 52-1300173 762197CG4 03/27/2008 93,780,000. SEE PART VI Х Х Х B RHODE ISLAND HEALTH AND EDUC BUILDING CORP. 2012 52-1300173 762197KB6 03/28/2012 28.791.988 2001 BOND REFUNDING x Х Х C RHODE ISLAND HEALTH AND EDUC BUILDING CORP, 2012B 52-1300173 762197KZ3 08/29/2012 57,055,694. 2004D BOND REFUND Х Х D Part II **Proceeds** В С D Α 14,820,000. 3,390,000 6,165,000 93,780,000. 28,791,988 57,055,694 6 Proceeds in refunding escrows................... 692,102. 329,659 446,745 87,898. 1,935,724. 91,064,276. 28,462,329. 56,608,949 2008 2012 2012 Yes No Yes No Yes No Yes No 15 Were the bonds issued as part of an advance refunding issue?......... Χ X Х Χ Χ 17 Does the organization maintain adequate books and records to support the Χ Χ Χ Part III Private Business Use Α В С D 1 Was the organization a partner in a partnership, or a member of an LLC. Yes No Yes No Yes Nο Yes No Χ 2 Are there any lease arrangements that may result in private business use of

Χ

Schedule K (Form 990) 2016

| Par | Private Business Use (Continued) | TAX EXEMPT | | | | | | | |
|----------|---|------------|---------|-----|----|-----|----|-----|----|
| | | | A | E | 3 | (| | [|) |
| 3a | Are there any management or service contracts that may result in private | Yes | No | Yes | No | Yes | No | Yes | No |
| | business use of bond-financed property? | | X | | | | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside | | | | | | | | |
| | counsel to review any management or service contracts relating to the financed property? | | | | | | | | |
| С | Are there any research agreements that may result in private business use of | | | | | | | | |
| | bond-financed property? | | X | | | | | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other | | | | | | | | |
| | outside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities | | | | | | | | |
| | other than a section 501(c)(3) organization or a state or local government | | .2000 % | | % | | % | | % |
| 5 | Enter the percentage of financed property used in a private business use as a | | | | | | | | |
| | result of unrelated trade or business activity carried on by your organization, | | | | | | | | |
| | another section 501(c)(3) organization, or a state or local government ▶ | | % | | % | | % | | % |
| 6 | Total of lines 4 and 5 | | .2000 % | | % | | % | | % |
| | Does the bond issue meet the private security or payment test? | | X | | | | | | |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a | | | | | | | | |
| | nongovernmental person other than a $501(c)(3)$ organization since the bonds were issued? | | X | | | | | | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or | | | | | | | | |
| | disposed of | | % | | % | | % | | % |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations | | | | | | | | |
| | sections 1.141-12 and 1.145-2? | | | | | | | | |
| 9 | Has the organization established written procedures to ensure that all | | | | | | | | |
| | nonqualified bonds of the issue are remediated in accordance with the | | | | | | | | |
| | requirements under Regulations sections 1.141-12 and 1.145-2? | X | | | | | | | |
| Par | t IV Arbitrage | | | | | | | | |
| | | , | Ą | | 3 | С | | D | |
| 1 | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and | Yes | No | Yes | No | Yes | No | Yes | No |
| | Penalty in Lieu of Arbitrage Rebate? | | X | | Х | | X | | |
| | If "No" to line 1, did the following apply? | | T | | | | | | ı |
| | Rebate not due yet? | | X | | X | X | | | |
| | Exception to rebate? | X | | X | | | X | | |
| C | No rebate due? | | X | | X | | Х | | |
| | If "Yes" to line 2c, provide in Part VI the date the rebate computation was | | | | | | | | |
| | performed | | | | | | | | |
| | Is the bond issue a variable rate issue? | X | | | Х | | Х | | |
| 4a | Has the organization or the governmental issuer entered into a qualified | | | | | | | | |
| | hedge with respect to the bond issue? | X | | | X | | X | | |
| | Name of provider | BARCLAYS | | | | | | | |
| | Term of hedge | | 26.500 | | | | | | ı |
| | Was the hedge superintegrated? | | X | | | | | | |
| <u>e</u> | Was the hedge terminated? | | X | | | | | | |

JSA 6E1296 1.000 Schedule K (Form 990) 2016

3821FS 7377 V 16-7.16

Schedule K (Form 990) 2016

| Part IV Arbitrage (Continued) | | | | | | | _ | |
|---|----------|------------|-----------|-------------|-------|----|-----|----|
| | | A | 1 | В | С | | I | D |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? | | X | | X | | X | | |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 Were any gross proceeds invested beyond an available temporary period? | | Х | | Х | | Х | | |
| 7 Has the organization established written procedures to monitor the | | | | | | | | |
| requirements of section 148? | X | | X | | X | | | |
| Part V Procedures To Undertake Corrective Action | | | | | | | • | |
| | | A | | В | | С | D | |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? | Yes | No | Yes | No | Yes | No | Yes | No |
| of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| applicable regulations? | X | | Х | | X | | | |
| Part VI Supplemental Information. Provide additional information for responses to | guestion | ns on Sche | dule K. S | ee instruct | tions | | ı | |
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Schedule K (Form 990) 2016

Schedule K (Form 990) 2016 Page 4 Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

PURPOSE OF BOND

SCHEDULE K, PART I, COLUMN F

A. 2008AB BOND - FACILITY AQUIS/CONST/EQUIP/RENOV; REFUNDING OF 2004A,

2004B, 2006A, AND 2006B BONDS.

SCHEDULE K, PART IV, LINE 2B, COLUMN A

BOND PROCEEDS WERE SPENT IN ACCORDANCE WITH THE APPROVED SPENDING

REQUIREMENTS, THUS NO REBATE PORTION.

Schedule K (Form 990) 2016

3821FS 7377 V 16-7.16

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Employer identification number

05-0258956

Types of Property Part I

RHODE ISLAND SCHOOL OF DESIGN

| | турос от торону | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts | | | | |
|---|--|-------------------------------|--|---|--|--|--|--|--|
| 1 | Art - Works of art | Х | 931. | 0. | | | | | |
| 2 | Art - Historical treasures | | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | | |
| 4 | Books and publications | | | | | | | | |
| 5 | Clothing and household | | | | | | | | |
| _ | goods | | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | | |
| 7 | Boats and planes | | | | | | | | |
| 8 | Intellectual property | | | | | | | | |
| 9 | Securities - Publicly traded | Х | 25. | 385,450. | FMV | | | | |
| 10 | Securities - Closely held stock | | | | | | | | |
| 11 | Securities - Partnership, LLC, | | | | | | | | |
| | or trust interests | | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | | |
| 13 | Qualified conservation | | | | | | | | |
| | contribution - Historic | | | | | | | | |
| | structures | | | | | | | | |
| 14 | Qualified conservation | | | | | | | | |
| | contribution - Other | | | | | | | | |
| 15 | Real estate - Residential | | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | | |
| 17 | Real estate - Other | | | | | | | | |
| 18 | Collectibles | Х | 1. | 0. | | | | | |
| 19 | Food inventory | | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | | |
| 21 | Taxidermy | | | | | | | | |
| 22 | Historical artifacts | | | | | | | | |
| 23 | Scientific specimens | | | | | | | | |
| 24 | Archeological artifacts | | | | | | | | |
| 25 | Other ►() | | | | | | | | |
| 26 | Other ►() | | | | | | | | |
| 27 | Other ►() | | | | | | | | |
| 28 | Other ►(| | | | | | | | |
| 29 | Number of Forms 8283 received | by the ora | anization during the tax v | ear for contributions for | | | | | |
| | which the organization completed I | | | | 29 19. | | | | |
| | | · | | | Yes No | | | | |
| 30a | During the year, did the organizat | ion receive | by contribution any prope | rty reported in Part I, line | s 1 through | | | | |
| | 28, that it must hold for at least the | hree years f | rom the date of the initial | contribution, and which is | sn't required | | | | |
| | to be used for exempt purposes for | the entire h | olding period? | | 30a X | | | | |
| b | If "Yes," describe the arrangement i | in Part II. | - ' | | | | | | |
| 31 | | | tance policy that require | es the review of any i | nonstandard | | | | |
| | contributions? | | | | | | | | |
| 32a | Does the organization hire or use | | | | | | | | |
| | contributions? | | _ | | | | | | |
| b | If "Yes," describe in Part II. | | | | | | | | |
| 33 | If the organization didn't report an | amount in c | column (c) for a type of pro | perty for which column (a) | is checked, | | | | |
| | describe in Part II. | | | | | | | | |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (For | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)

Schedule M (Form 990) (2016) Page **2**

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN B

THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS.

SCHEDULE M, PART I, LINE 33

RHODE ISLAND SCHOOL OF DESIGN DOES NOT CAPITALIZE OR ASSIGN A VALUE TO ITS MUSEUM COLLECTIONS, BOOKS AND PUBLICATIONS, OR TO ANY INSIGNIFICANT ITEMS RECEIVED. THESE ITEMS ARE NOT RECOGNIZED AS ASSETS NOR AS REVENUE ON THE SCHOOL'S FINANCIAL STATEMENTS. ALSO SEE DESCRIPTION FOR SCHEDULE D, PART III, LINE 4.

Schedule M (Form 990) (2016)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2016

Open to Public Inspection

05-0258956

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection | Employer identification number

ORGANIZATION'S MISSION

FORM 990, PARTS I & III, LINE 1

RHODE ISLAND SCHOOL OF DESIGN

THE MISSION OF RHODE ISLAND SCHOOL OF DESIGN, THROUGH ITS COLLEGE AND MUSEUM, IS TO EDUCATE ITS STUDENTS AND THE PUBLIC IN THE CREATION AND APPRECIATION OF WORKS OF ART AND DESIGN, TO DISCOVER AND TRANSMIT KNOWLEDGE AND TO MAKE LASTING CONTRIBUTIONS TO A GLOBAL SOCIETY THROUGH CRITICAL THINKING, SCHOLARSHIP AND INNOVATION.

GOVERNING BODY AND MANAGEMENT

FORM 990, PART VI, LINE 1A

THE EXECUTIVE COMMITTEE SHALL HAVE AND EXERCISE ALL THE AUTHORITY OF THE BOARD BETWEEN MEETINGS OF THE BOARD, EXCEPT FOR THE AUTHORITY TO AMEND, ALTER, OR REPEAL THESE BYLAWS; ELECT, APPOINT, OR REMOVE ANY OFFICER OF THE BOARD OR OF THE COLLEGE OR ANY MEMBER OF ANY COMMITTEE OF THE BOARD; AMEND OR RESTATE THE COLLEGE'S ARTICLES OF INCORPORATION; ADOPT A PLAN OF MERGER OR A PLAN OF CONSOLIDATION WITH ANOTHER CORPORATION; AUTHORIZE THE SALE, LEASE, EXCHANGE, OR MORTGAGE OF ALL OR SUBSTANTIALLY ALL OF THE PROPERTY AND ASSETS OF THE COLLEGE; AUTHORIZE THE VOLUNTARY DISSOLUTION OF THE COLLEGE OR REVOKE PROCEEDINGS FOR SUCH DISSOLUTION; ADOPT A PLAN FOR THE DISTRIBUTION OF THE ASSETS OF THE COLLEGE; OR AMEND, ALTER, OR REPEAL ANY RESOLUTION OF THE BOARD THAT BY ITS TERMS PROVIDES THAT IT SHALL NOT BE AMENDED, ALTERED, OR REPEALED BY THE EXECUTIVE COMMITTEE.

FORM 990, PART VI, LINE 7A

Name of the organization

RHODE ISLAND SCHOOL OF DESIGN

05-0258956

BOTH RISD ALUMNI COUNCIL PRESIDENT AND IMMEDIATE PAST PRESIDENT FOR 2
YEARS AFTER TERM, SERVE AS EX-OFFICIO TRUSTEES.

WRITTEN POLICIES AND PROCEDURES

990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE PROCESS FOR THE FY 2017 FORM 990 INCLUDES REVIEW BY SENIOR

MANAGEMENT, THE AUDIT COMMITTEE, AND THE INDEPENDENT EXTERNAL TAX

CONSULTANTS. THE AUDIT COMMITTEE IS PRESENTED WITH A COMPLETE DRAFT OF

THE RETURN FOR ITS REVIEW. THE FULL BOARD RECEIVES A FINAL COPY OF FORM

990 BEFORE IT IS FILED.

CONFLICT OF INTEREST

FORM 990, PART VI, LINE 12C

ON AN ANNUAL BASIS, THE SCHOOL'S TRUSTEES' OFFICE DISTRIBUTES A SURVEY TO ALL OF THE TRUSTEES AND SENIOR ADMINISTRATORS REQUESTING INFORMATION ON MATTERS RELATING TO THE SCHOOL'S CONFLICT OF INTEREST POLICY.

THERE ARE FOLLOW UP PROCEDURES TO ENSURE THAT SURVEYS ARE COMPLETED AND RETURNED FOR REVIEW. THE GENERAL COUNSEL'S OFFICE PROVIDES ASSISTANCE TO TRUSTEES AND SENIOR ADMINISTRATORS BY RESPONDING TO ANY QUESTIONS THEY MAY HAVE. IN ACCORDANCE WITH THE CONFLICT OF INTEREST POLICY, RESULTS OF THE COMPLETED SURVEYS ARE PRESENTED TO THE CHAIRS OF THE AUDIT COMMITTEE AND THE COMMITTEE ON TRUSTEES AND GOVERNANCE, AND THEN TO BOTH OF THOSE COMMITTEES FOR FINAL REVIEW.

IN ADDITION TO THE ANNUAL SURVEY, THE TRUSTEES AND SENIOR ADMINISTRATORS

ARE REQUIRED TO DISCLOSE ANY ADDITIONAL CONFLICTS THAT MAY ARISE DURING

THE COURSE OF THE YEAR. PERIODIC REMINDERS ARE SENT OUT. FURTHER,

WHENEVER ANY MATTER INVOLVING A CONFLICT OF INTEREST ON THE PART OF ANY

TRUSTEE IS DISCUSSED OR PROPOSED FOR ACTION AT BOARD OR COMMITTEE

MEETINGS, SUCH CONFLICT SHALL BE DISCLOSED TO OTHER TRUSTEES PRESENT, AND

THE TRUSTEE HAVING SUCH CONFLICT SHALL NOT VOTE OR USE HIS OR HER

PERSONAL INFLUENCE ON THE MATTER.

DOCUMENT RETENTION AND DESTRUCTION FORM 990, PART VI, LINE 14

THE SCHOOL HAS A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY IN PLACE. THIS POLICY, HOWEVER, HAS NOT BEEN APPROVED BY THE BOARD OF TRUSTEES.

COMPENSATION PROCESS

FORM 990, PART VI, LINE 15 THE SCHOOL'S PROCESS FOR DETERMINING

COMPENSATION FOR ITS OFFICERS (INCLUDING THE PRESIDENT) AND KEY EMPLOYEES

INCLUDES:

- 1. PREPARING A DESCRIPTION OF THE POSITION AND REQUIREMENTS VIA A FORMAL JOB DESCRIPTION, JOB SUMMARY, OR ADVERTISEMENT.
- 2. DEVELOPING AN UNDERSTANDING OF THE EXTERNAL MARKET FOR SIMILAR

 POSITIONS AND REQUIREMENTS VIA VARIOUS SOURCES SUCH AS: COMPENSATION

 SURVEYS (E.G., YAFFEE, SNE CUPA, THE SURVEY GROUP); OTHER ORGANIZATIONS'

Name of the organization

RHODE ISLAND SCHOOL OF DESIGN

05-0258956

FORM 990 DATA; DIALOG WITH SEARCH FIRMS; AND KNOWLEDGE OF APPLICANT POOL AND CURRENT EARNINGS.

- 3. CONSIDERING THE EXTERNAL MARKET DATA LISTED ABOVE IN LIGHT OF INTERNAL OPERATING BUDGET AND INTERNAL EQUITY FACTORS.
- 4. UNDERSTANDING THE CANDIDATE'S PREVIOUS EXPERIENCE AND SKILL SET AS RELATED TO THE POSITION'S REQUIREMENTS AND THE COLLEGE'S NEEDS.
- 5. ENGAGING AN INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE AND VERIFY REASONABLENESS OF THE COMPENSATION LEVELS FOR THE INDIVIDUAL.
- 6. PRESENTING A RECOMMENDED HIRING RANGE (OFFER) TO RISD'S OFFICERS AND BOARD OF TRUSTEES, AS APPROPRIATE, FOR APPROVAL.
- 7. GENERATING AN OFFER LETTER OR CONTRACT.

RISD HAS A COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES. THE

COMMITTEE ASSISTS THE BOARD IN ESTABLISHING AND REVIEWING THE

COMPENSATION OF RISD'S SENIOR ADMINISTRATIVE STAFF ON AN ONGOING BASIS.

THE SUBCOMMITTEE CONSISTS OF THE CHAIR OF THE BOARD, THE VICE CHAIR(S) OF

THE BOARD AND THE CHAIR OF THE FINANCE COMMITTEE OF THE BOARD, AND WILL

BE ASSISTED BY THE SECRETARY, THE PRESIDENT, THE VICE PRESIDENT FOR HUMAN

RESOURCES, AND/OR THE GENERAL COUNSEL WHEN APPROPRIATE. THE SUBCOMMITTEE

REVIEWS EACH INITIAL OFFER, EACH ANNUAL ADJUSTMENT, AND ANY OTHER

Name of the organization

RHODE ISLAND SCHOOL OF DESIGN

05-0258956

ADJUSTMENTS. IN SO DOING, THE SUBCOMMITTEE REVIEWS CURRENT COMPARABLE

DATA WITH THE ASSISTANCE OF AN INDEPENDENT COMPENSATION CONSULTANT AND

DOCUMENTS ITS DECISIONS IN ITS MINUTES.

ORGANIZATION DOCUMENTS AVAILABILITY TO PUBLIC

FORM 990, PART VI, LINE 19

RISD MAKES AVAILABLE TO THE PUBLIC ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND CONSOLIDATED FINANCIAL STATEMENTS BY POSTING THESE DOCUMENTS ON WWW.RISD.EDU AND ALSO BY REQUEST.

RECONCILIATION OF NET ASSETS

FORM 990, PART XI, LINE 9

UNREALIZED DEPRECIATION ON SWAP VALUATION: \$2,674,565

ROUNDING \$2

\$2,674,567

ATTACHMENT 1

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

| NAME AND ADDRESS | DESCRIPTION OF SERVICES | COMPENSATION | | |
|--|-------------------------|--------------|--|--|
| SITE SPECIFIC 141 GANO STREET PROVIDENCE, RI 02906 | CONSTRUCTION SVCS | 3,262,782. | | |
| SHAWMUT DESIGN & CONSTRUCTION 560 HARRISON AVENUE BOSTON, MA 02118 | CONSTRUCTION SVCS | 1,898,495. | | |
| LOMBARDI CONSTRUCTION CO. 13 OYSTER POINT WARREN, RI 02885 | CONSTRUCTION SVCS | 695,205. | | |
| THE TRANE COMPANY | HVAC SVCS | 565,286. | | |

Name of the organization RHODE ISLAND SCHOOL OF DESIGN

Employer identification number 05-0258956

ATTACHMENT 1 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION

10 HEMMINGWAY DRIVE EAST PROVIDENCE, RI 02915

SUMMIT ROCK INVESTMENT MGMT 543,901.
9 WEST 57TH STREET, 12TH FLOOR

NEW YORK, NY 10019

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2016
Open to Public Inspection

Direct controlling

entity

Name of the organization

RHODE ISLAND SCHOOL OF DESIGN

05-0258956

2 COLLEGE STREET PROVIDENCE, RI 02903 REAL ESTATE RI 26,376. 0. RISD

(2)

(3)

 (4)

 (5)

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 contr | olled |
|--|--------------------------------|---|----------------------------|--|-------------------------------|-----------------|-------|
| | | | | | | Yes | No |
| (1) RISD HOLDINGS INC 05-0508151 | | | | | | | |
| 2 COLLEGE STREET PROVIDENCE, RI 02903 | REAL ESTATE | RI | 501(C)(25) | | RISD | X | |
| (2) | | | | | | | |
| | | | | | | | |
| (3) | | | | | | | |
| | | | | | | | |
| (4) | | | | | | | |
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| (6) | | | | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

(6)

Schedule R (Form 990) 2016

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | Disprop | h) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | General or managing | | General or managing | | General or managing | | General or managing | | General or managing | | (k) Percentage ownership |
|--|-------------------------|---|-------------------------------|---|---------------------------------|--|---------|-----------------------------|---|---|----|---------------------|--|---------------------|--|---------------------|--|---------------------|--|---------------------|--|--------------------------------|
| | | Country) | | 000000000000000000000000000000000000000 | | | Yes | No | | Yes | No | | | | | | | | | | | |
| (1) | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | |
| (2) | _ | | | | | | | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | Sec 512(t cont ent | i) etion o)(13) rolled ity? |
|--|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|-----------------------------|---|
| | | | | | | | | Yes | No |
| (1) CHARITABLE REMAINDER TRUSTS (8) | FUNDRAISING | MA | N/A | TRUST | | | | | Х |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | _ |
| (5) | | | | | | | | | _ |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |

JSA

6E1308 1.000

Schedule R (Form 990) 2016

Page 3 Schedule R (Form 990) 2016

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

| Not | te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|-----|--|-------|-----|----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | 1a | X | |
| b | | 1b | | Х |
| С | Gift, grant, or capital contribution from related organization(s) | 1c | | X |
| d | Loans or loan guarantees to or for related organization(s) | 1d | X | |
| е | Loans or loan guarantees by related organization(s) | 1e | | Χ |
| | | | | |
| f | Dividends from related organization(s). | 1f | | X |
| g | | 1g | | X |
| | | 1h | | Х |
| i | Exchange of assets with related organization(s) | 1i | | X |
| j | Lease of facilities, equipment, or other assets to related organization(s) | 1j | | Х |
| | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | 1k | X | |
| 1 | Performance of services or membership or fundraising solicitations for related organization(s) | 11 | | |
| m | | 1m | | Х |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | 1n | | Х |
| 0 | Sharing of paid employees with related organization(s) | 10 | Х | |
| | | | | |
| р | Reimbursement paid to related organization(s) for expenses | 1p | | X |
| | Reimbursement paid by related organization(s) for expenses | 1q | Х | |
| _ | | | | |
| r | Other transfer of cash or property to related organization(s) | 1r | | Х |
| s | Other transfer of cash or property from related organization(s) | 1s | | Х |
| 2 | If the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction three | holde | , | |

| | (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount involved |
|------------|----------------------------------|----------------------------------|------------------------|---|
| <u>(1)</u> | RISD HOLDINGS, INC. | A | 260,004. | CASH |
| <u>(2)</u> | RISD HOLDINGS, INC. | D | 5,200,000. | CASH |
| <u>(3)</u> | RISD HOLDINGS, INC. | К | 112,096. | CASH |
| <u>(4)</u> | RISD HOLDINGS, INC. | 0 | 115,224. | CASH |
| <u>(5)</u> | RISD HOLDINGS, INC. | Q | 288,316. | CASH |
| (6) | | | | |

JSA 6E1309 1.000

Schedule R (Form 990) 2016

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Page 4

Schedule R (Form 990) 2016

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) (c) Primary activity Legal domicile (state or foreign country) | | country) unrelated, excluded | income (related, section | | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|--------------------------------------|--|--|------------------------------|--------------------------|--|---------------------------------|--|-----------------------------------|----|---|---|----|--------------------------------|
| | | | sections 512-514) | Yes | | | | Yes | No | , | Yes | No | |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | |
| 10) | | | | | | | | | | | | | |
| l1) | | | | | | | | | | | | | |
| 12) | | | | | | | | | | | | | |
| 13) | | | | | | | | | | | | | |
| 14) | | | | | | | | | | | | | |
| 15) | | | | | | | | | | | | | |
| 16) | | | | | | | | | | | | | |

JSA

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Schedule R (Form 990) 2016

Schedule R (Form 990) 2016 Page 5

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R, PART IV, LINE 1

CHARITABLE REMAINDER TRUSTS ARE DOMICILED IN MASSACHUSETTS, MARYLAND,

CALIFORNIA, AND CONNECTICUT.